

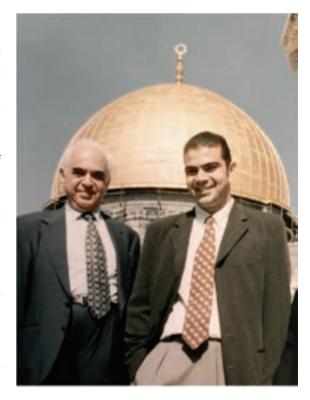
# Annual Report

2017

# APIC Bids Farewell to Company Founder and Renowned Philanthropist The Late Sheikh Omar Abdulfattah Aggad

The life of the late Sheikh Omar Aggad in brief

- Born in Jaffa in 1927, Sheikh Omar attended Al Rashidiya College in Jerusalem. He received a Bachelor's degree in Electrical and Mechanical Engineering from the University of Manchester in the United Kingdom. In July 1995, Birzeit University awarded Sheikh Omar an honorary doctorate in economics in recognition of his pioneering role in the field of general economics as well as his work in institution building.
- He was a Palestinian pioneer with over fifty years of accomplishments in business and philanthropy.
- Sheikh Omar established and managed over forty industrial and trade ventures in Saudi Arabia, most of which still exist and function today.
- He founded the Aggad Investment Company (AICO) in Saudi Arabia in 1975.
- In 1982, he led a group of investors to purchase 25% of Smith Barney Bank in the United States of America and served on its board of directors.
- He was the founder and former chairman of APIC, which he established in 1994 to encourage investment in Palestine and create new jobs following the Oslo Accords and the establishment of the Palestinian National Authority.
- He was a founding partner and board member of InvestCorp Bank in Bahrain and the Saudi British Bank in Saudi Arabia.
- Sheikh Omar supported numerous projects and institutions in Palestine, and was a pioneer in his support of Birzeit University. In 1984, he funded the construction of the Faculty of Engineering, which is named after him. He also played a prominent role at the Institute of Palestine Studies, the Welfare Association, the Palestinian Students' Fund and was a member of the Palestinian National Council from its establishment.
- The Wall Street Journal noted that "Aggad is considered one of Saudi Arabia's savviest and most professional managers."
- British writer Michael Fields called Aggad "bold and impulsive, an intuitive decision-taker with a huge head for detail."



A photo of the late Sheikh Omar Aggad with Mr. Tarek Omar Aggad, chairman and CEO of APIC, during their visit to Palestine in 1994 to establish APIC.





## **Years of Excellence**

The Arab Palestinian Investment Company(APIC) has seen remarkable growth and has successfully built its position in Palestine and beyond through effective administrative and financial systems, as well as constant investment in human resources.

APIC's work mechanisms, which are based on accumulated experiences and a thorough understanding of markets and economic realities, have consistently generated significant financial revenue and delivered substantial value for APIC, its subsidiaries, shareholders and the communities in which it operates.

## Manufacturing-





#### **Trade and Distribution**



#### Services





#### Other Investments







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## Contact Information =

## **Arab Palestinian Investment Company - APIC**

#### Palestine

6th Floor, PADICO House Building, Al-Masyoun, Ramallah

P.O. Box 2396, Ramallah, Palestine

Tel: +970 2 297 7040 Fax: +970 2 297 7044

Office #301, 3rd Floor, Building #145, Mecca Street, Amman

P.O. Box 941489, Amman 11194 Jordan

Tel.: +962 6 556 2910 Fax: +962 6 556 2915

#### apic@apic.com.jo













#### **Subsidiaries**

#### Siniora Food Industries Company

#### www.siniorafood.com

#### Palestine

P.O. Box 132, Bethany, Jerusalem

E-mail: akarmi@siniorafood.com

Tel: +970 2 279 6804 Fax: +970 2 279 9088

#### Jordan

King Abdullah II Industrial Estate, Sahab P.O. Box 191, Amman 11512 Jordan

Tel: +962 6 402 3772 Fax: +962 6 402 3773 E-mail: info@siniorafood.com

#### Saudi Arabia

Alsulai, Shabaniah Street, Riyadh P.O. Box 2256, Riyadh 11451 Tel: +966 11 244 8424

Fax: +966 11 244 2181 **United Arab Emirates** 

P.O. Box 413025, Dubai, Business Bay

Tel: +971 4 553 8529 Fax: +971 4 553 8520

#### **Diamond Meat Processing**

Umm Ramol - Rashidyah, Behind Dubai

**Duty Free** 

St. # 18/A, Building # 1 P.O. Box 20754, Dubai, UAE Tel: + 971 4 286 0382 Fax: +971 4 286 0384

Email: infodmp@siniorafood.com

# National Aluminum and Profiles Company

## www.napco.ps Headquarters- Nablus

Beit Iba, Qusin Junction, Nablus P.O. Box 178, Nablus, Palestine Tel: +970 9 234 7222 Fax: +970 9 234 7616

E-mail: info@napco.com.ps

#### Ramallah Office

Al Masyoun, Sahwil Building Tel: +970 2 296 5542 Fax: +970 2 296 5543 Email: info@napco.com.ps

#### Gaza Office

Mobile: +970 569 400 201 Email: infogaza@napco.com.ps

#### Jordan Branch

Mecca Street, Amman Tel: +970 569 400 201 Fax: +962 6 552 7524

Email: infojordan@napco.com.ps

#### Palestine Automobile Company

#### www.pac.ps

Towers St., Clover Bay Tower, office # 1908 P.O. Box 1919, Ramallah, Palestine

Tel: 1800 700 500 Tel: +970 2 241 4363 Fax: +970 2 298 0662 E-mail: info@pac-pal.com

#### **Arab Leasing Company**

Al-Ayyam newspaper Street, Industrial Zone, Beitunia, Ramallah, Palestine P.O. Box 1919, Ramallah, Palestine Tel: +970 2 298 0026

Fax: +970 2 298 0061 E-mail: info@pac-pal.com

#### **Unipal General Trading Company**

#### www.unipalgt.com

P.O. Box 2190, Ramallah, Palestine

Tel: +970 2 298 1060 Fax: +970 2 298 1065 E-mail: info@unipalgt.com

#### Main Distribution Center

P.O. Box 2190, Khalet Alskhol, Old City

Beitunia, Palestine Tel: +970 2 290 2288 Fax: +970 2 290 2287

#### Medical Supplies and Services Company

#### www.msspal.com

P.O. Box 1909, Ramallah, Palestine Tel: +970 2 295 9372

Fax: +970 2 295 9375 E-mail: info@msspal.com

#### Gaza Branch

Ansar, Midhat Al-Wheidi Street, Abu Ouf Building Gaza, Palestine

Tel: +970 8 282 5685 Fax: +970 8 282 7732

### Arab Palestinian Shopping Centers Company

#### www.bravo.ps

P.O. Box 4185, Al Bireh, Palestine Tel: +970 2 242 8581 Fax: +970 2 242 8582 E-mail: info@bravo.ps

Sky Advertising, Public Relations and Event Management Company

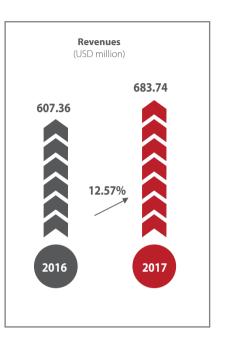
#### www.sky.ps

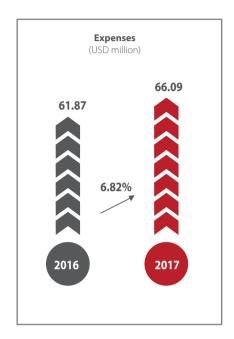
P.O. Box 4159, Al-Bireh, Palestine Tel: +970 2 298 6878

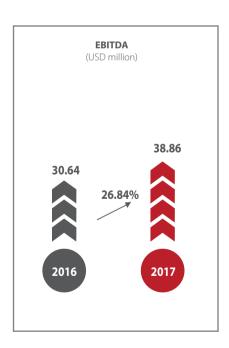
Fax: +970 2 298 6879 E-mail: info@sky-adv.com

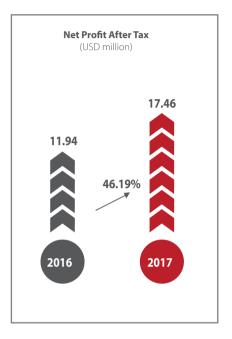


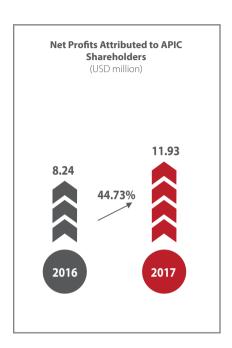


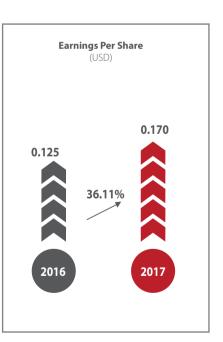












Dear Shareholders,

The year 2017 saw milestones on many levels; APIC group achieved significant growth despite the challenges facing Palestine and the region as a whole. Net profit after tax grew by 46% year on year and amounted to USD 17.46 million in 2017, while net profit attributed to APIC's shareholders amounted to USD 11.93 million, marking 45% growth over 2016. Total revenue grew by 13% year on year and amounted to USD 684 million in 2017. Moreover, earnings per share attributed to APIC shareholders grew by 36% year on year and amounted to 17 cents per share in 2017. In 2017, APIC increased its paid-up capital to USD 70 million by distributing four million free shares to its shareholders and USD 3.96 million in cash dividends. Accordingly, total dividends amounted to USD 7.96 million, a payout of 12.06% of APIC's paid-up capital.

APIC's significant results during the past few years, since its listing on Palestine Exchange (PEX) in 2014 in particular, have had a positive impact on its market capitalization, which has risen gradually from USD 64 million to reach USD 138.6 million at the end of 2017, a growth of 116% over its 2014 closing (year of listing on PEX).

Although APIC subsidiaries faced many challenges in 2017, they were able to achieve notable accomplishments. Siniora subsidiary Diamond Meat Processing Company (Al Masa), which is based in Dubai, United Arab Emirates, has been accredited by the Saudi Food and Drug Authority to export its meat products to Saudi Arabia. Siniora factories in Jordan and Palestine maintained the highly-ranked international food safety certificate, the Food Safety System Certificate 22000, which represents the adoption of the highest food security standards worldwide and is recognized by key international organizations including the European Food and Beverage Association, the American Manufacturing Association and the Global Food Safety Initiative. In line with its regional expansion strategy, Siniora purchased a 3,500-square-meter warehousing facility in Riyadh, Saudi Arabia, at a total cost of USD 2 million, a move that is in line with Siniora's future growth in the region, with a focus on Gulf markets. The company also purchased an 11,590-square-meter plot of land in the Sahab Industrial Estate in Amman, Jordan, at a total cost of USD 1.55 million, as a preparatory step towards further expanding its plant in the country.

In line with the global trends that call for the use of renewable energy and environmentally-friendly natural sources, our companies have initiated a full program of installing solar photovoltaic panels to achieve the ultimate goal of energy independence.

Palestine Automobile Company officially inaugurated its new headquarters in Ramallah, Palestine, at a cost of USD 4 million. The sizeable investment includes a state-of-the-art service center, a large spare parts division and a new body paint workshop. The center will be the base for the future growth of Hyundai in Palestine, and will offer customers the ideal conditions to service their vehicles, including those that run on hybrid and electric technologies.

Medical Supplies and Services Company (MSS) installed the first Hitachi open MRI device in Palestine, one of the world's finest high-performance imaging devices. MSS also obtained new and exclusive distribution rights from international companies GSK Consumer Healthcare, GSK Oral Care, Hologic and Immucor to market and sell their lines of medical, healthcare and laboratory products in Palestine. Moreover, and in line with the significant expansion of its business and portfolio, the company upgraded and restructured its main warehouse facility, bringing it up to the highest international standards.

APIC has maintained its effective corporate social responsibility role in the communities within which it operates through continuous investment in the education and health sectors, entrepreneurial projects and youth as well as through its support of social, charitable, humanitarian and cultural institutions. APIC has also continued to forge medium and long-term strategic partnerships with institutions that play an active role in their society. In 2017, a total of USD 1.2 million was invested in corporate social responsibility by APIC and its group of subsidiaries, representing 7% of the company's net profit.

Finally, and on behalf of all my colleagues on the APIC Board of Directors and myself, I convey my gratitude to you, our shareholders, for your trust and continued support of this company. I also thank the group's more than 1,650 employees for their hard work.

My Father Sheikh Omar Aggad, founder of APIC, who passed away in January 2018, would have been very proud that today APIC employs so many hard-working, dedicated people who have spearheaded all these great achievements and results.

Kindest regards, Tarek Omar Aggad



## APIC's Board of Directors as at December 31, 2017 are:



Mr. Tarek Omar Aggad
Chairman



**Mr. Khaled Osaily**Vice Chairman



**Dr. Durgham Maree**Member - Representing
Palestine Investment Fund



**Mr. Tarek Shakaa** Member - Representing Al-Said LTD



Mr. Bassam Aburdene Member - Representing the Al-Huda Holding Company



**Mr. Fuad Kattan**Member



**Mr. Tareq Abbas**Member



**Dr. Mazen Hassounah**Member

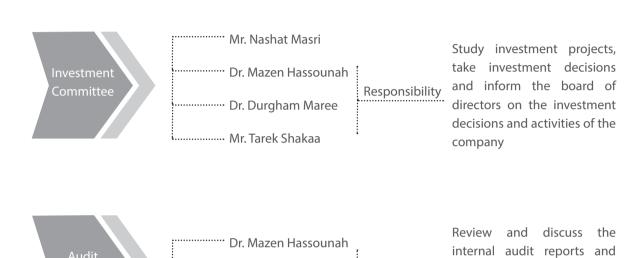


**Mr. Ali Aggad**Member



**Mr. Nashat Masri**Member

#### **Board of Directors Committees**



Responsibility





Mr. Nashat Masri

Mr. Ali Aggad

Responsibility Determine salaries and bonuses of the CEO and CFO

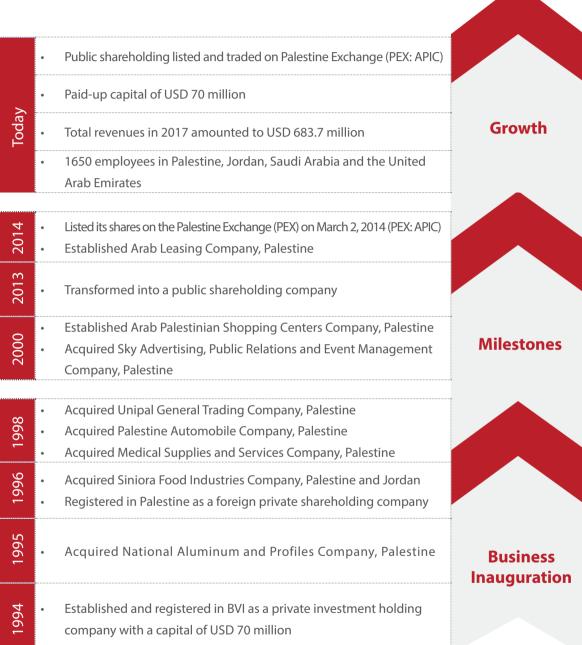
audit strategies prepared by

the internal audit manager

regularly, as well as review the external auditor's reports

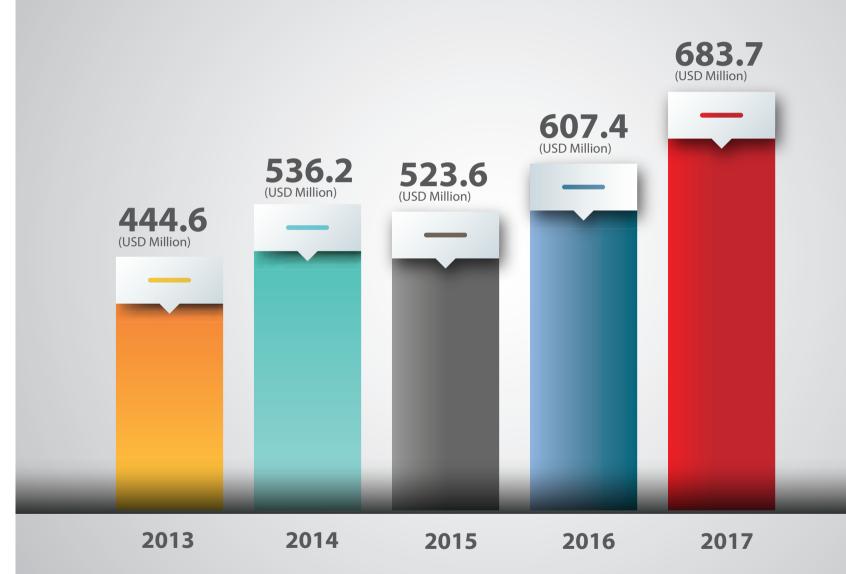
> About APIC —

## **Milestones**



**Total Revenues 2013-2017** 

(USD Million)



#### **Establishment**

The Arab Palestinian Investment Company (APIC) was founded by a number of Arab businessmen for the purpose of channeling funds and investments to Palestine, paving the way to greater development and creating new jobs in the country.

The company was established and registered on September 20, 1994, in the British Virgin Islands (BVI registration number 128626). On May 8, 1996, APIC was registered with the Ministry of National Economy in Palestine as a foreign private shareholding company (registration number 563600634).

APIC was transformed into a foreign public shareholding company on December 23, 2013 (registration number 562801563). On March 2, 2014, APIC listed its shares on the Palestine Exchange (PEX: APIC).

The company's authorized capital is USD 70 million divided into 70 million shares (USD 1.00 per share); while its paid-up capital is USD 70 million as of December 31, 2017.

#### Vision

To provide superior products and services of quality and value, leaving a positive and lasting impact on the market. As a result, consumers will reward our capital investments with market command, allowing our employees, our investors and the communities in which we work to prosper.

#### Mission

To achieve business and financial success by investing in market-leading companies, thereby elevating the community through resources, talent and economic development through:

- The provision of superior quality products and services.
- The employment of capable and experienced personnel, ensuring that they are equipped with opportunities for growth and improvement.
- The continuous application of efficient work systems to all aspects of the business cycle.
- The maintenance of a solid financial base that drives further growth.
- Partnering with key stakeholders in the region to effect real change in the Palestinian community.

## **Objectives and Activities**

As an investment holding company, APIC's investments are diverse, spanning across the manufacturing, trade, distribution and service sectors, with a presence in Palestine, Jordan, Saudi Arabia and the United Arab Emirates through its nine subsidiaries, which include National Aluminum and Profiles Company (NAPCO); Siniora Food Industries Company; Unipal General Trading Company; Palestine Automobile Company; Medical Supplies and Services Company; Arab Palestinian Shopping Centers (BRAVO); Sky Advertising, Public Relations and Event Management Company; Arab Leasing Company; and the Arab Palestinian Storage and Cooling Company.

Subsidiaries of APIC offer a wide array of products and services through distribution rights agreements with multinational companies that include Philip Morris, Procter & Gamble, Kellogg's, XL Energy Drink, Ferrero, Hyundai, Chrysler, Dodge, Jeep, Alfa Romeo, Fiat, Fiat Professional, Abbott, B. Braun, Eli Lilly, GlaxoSmithKline, Sanofi Aventis, Nivea, GE Healthcare among many others.

APIC is also one of the founding shareholders of Palestine Power Generation Company and has a stake in Bank of Palestine and Palestine Private Power Company.

## **Corporate Culture**

Building an internal culture that motivates and rewards performance and integrity in a complex business environment demands high governance standards. APIC's commitment to a culture of integrity begins with an independent and experienced board of directors and a carefully selected management team with a mandate to continuously bring out the best in its employees. With team spirit, the company has developed value-driven policies and procedures to guide everyday interactions and uphold its vision. APIC's internal culture can be best described through the following four principles:

#### **Values**

APIC's cultural values rest on the belief that all employees are equally important, differing only in their level of responsibilities, efficiency and commitment. The company values and rewards those with leadership, self-motivation and innovation.

#### Structure

The foundation of APIC is built on its people, and to empower them is a strategic investment in the company. APIC believes that the motivation for promotion comes from within the individual and should be fostered by the company's practices and values. The company's decision-making structure is one that embraces consulting and sharing, enabling each individual to be fully engaged and acknowledged.

#### Incentives

While stable employee performances are valued, within APIC, forward thinkers are given additional incentives and are promoted based on their leadership characteristics and outstanding performances.

#### People

APIC's cumulative efficiency and knowledge lies within in its people. The company creates a vision by setting tangible goals, which are fulfilled through harmony and team unity in a suitable working environment.

APIC's corporate values are based upon team spirit and cooperation between different departments and subsidiaries, capitalizing and benefiting from the experiences of all team members. Those values are divided into five categories:

- The Power of People: Leadership and teamwork
- The Power of Innovation: Creativity, thinking and problem solving
- Customer Service: Facilitate and accelerate services
- Driving Growth
- Safety and Quality

## **Executive Management**

APIC's executive management team as at December 31, 2017 are:

| Mr. Tarek Omar Aggad     | Mr. Nader Hawari                                   | Mr. Tareq Abbas                              | Mr. Khaled Baradei      |
|--------------------------|--|--|-------------------------|
| Chief Executive Officer  | VP - Corporate Operations and Business Development | VP - Corporate Affairs                       | Chief Financial Officer |
| Mr. Ahmad Judeh          | Mr. Murad Khatib                                   | Mrs. Fida Musleh/Azar                        |                         |
| Chief Investment Officer | Internal Financial Auditor                         | Investor Relations and Communication Manager |                         |



**Annual Report 2017** 

## **Corporate Governance**

APIC and its subsidiaries operate within systems of governance that regulate management and operations at all levels. Members of the board are elected by the company's general assembly every four years. The board exercises its mandate based on the company's constitutional articles, which encompass the organizational structure and stipulate the powers delegated to the management, including those of the CEO.

For the purpose of creating sustainable governance policies, APIC has a specialized Internal Control Department with complete operational systems. Written policies and procedures are created for all administrative, financial and operational departments across APIC subsidiaries. The policies and procedures of each subsidiary are submitted to the board for approval and application. Additionally, at each board meeting, the APIC internal financial auditor presents routine updates of the internal audit findings for all subsidiaries.

Independent internal auditing for APIC and its subsidiaries is undertaken by Ernst & Young.

Since its listing, APIC has been committed to the Palestine Exchange's listing, trading and disclosure regulations.

## **Legal Advisor**

A. F. & R Shehadeh - Law Firm

www.shehadehlaw.com

#### Ramallah

26 Main Street

P. O. Box 74, Ramallah, Palestine

Tel: +970 2 296 1111

Fax: +970 2 295 3471

#### Jerusalem

P. O. Box 20007, East Jerusalem 9199, Palestine

#### **External Auditor**

Deloitte & Touche Middle East - Jordan

#### www.deloitte.com

190 Zahran Street, Jabal Amman

P. O. Box 248, Amman 11118 Jordan

Tel: +962 6 550 2200

Fax: +962 6 550 2210

#### **Global Partners**









































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COSTE







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Trisa

























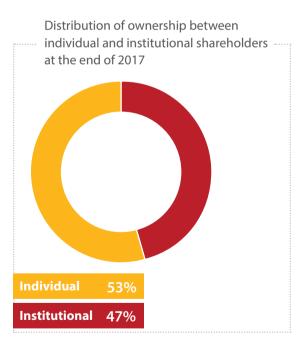


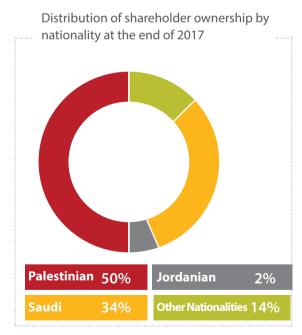
### **Shareholder Structure**

By the end of 2017, APIC had 576 shareholders comprising both individuals and institutions of various nationalities. Shareholders holding 5% and above of the capital represented 50.47%, while the remaining shareholders represented 49.53%.

The following table illustrates the shareholders who directly and indirectly own 5% and above of the company's capital:

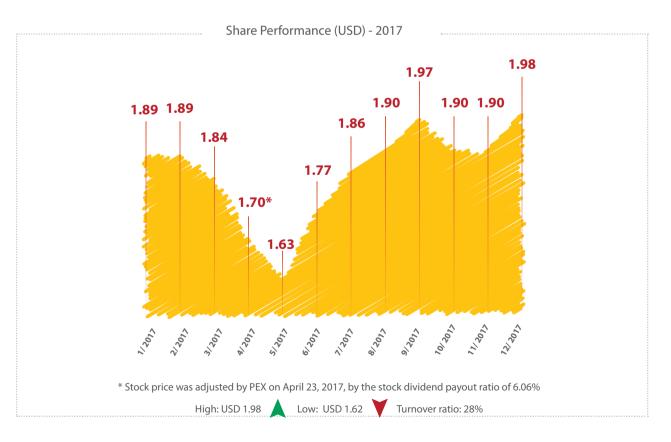
| Shareholder                                   | Ownership % as at December 31, 2017 |
|---|-------------------------------------|
| Tarek Omar Aggad and related parties          | 28%                                 |
| Palestine Investment Fund and related parties | 17.47%                              |
| Violette Ibrahim Said Baransi                 | 5%                                  |





## **Share Performance**

| APIC's share performance                      | 2017        | 2016        | % change |
|---|-------------|-------------|----------|
| Share close as at December 31 (USD)           | 1.98        | 1.90        | 4.21%    |
| Trading volume (shares)                       | 19,535,525  | 36,385,481  | -46.31%  |
| Trading value (USD)                           | 36,345,261  | 55,426,393  | -34.43%  |
| Number of transactions                        | 2,884       | 4,556       | -36.70%  |
| Number of trading days                        | 227         | 231         | -1.73%   |
| Number of shareholders                        | 576         | 542         | 6.27%    |
| Free float percentage as at December 31       | 45.05%      | 52.72%      | -14.55%  |
| Market capitalization as at December 31 (USD) | 138,600,000 | 125,400,000 | 10.53%   |







## **Key Ratios (As at December 31, 2017)**

| Earnings per Share (EPS) | 0.17   |  |
|--------------------------|--------|--|
| P/E Ratio                | 11.65x |  |
| P/B Ratio                | 1.47x  |  |

## **Key Decisions of the General Assembly**

In its regular meeting on April 23, 2017, the General Assembly ratified a dividend distribution of 12.06% of the company's paid-up capital, for registered shareholders as at April 20, 2017, as per the following:

- 6.06% bonus shares amounting to four million shares.
- 6% cash dividend amounting to USD 3,960,000.

#### **Communication with Shareholders**

APIC maintains constant communication channels with its shareholders by distributing regular news and updates, periodical investor briefs, financial disclosures and annual reports. APIC communicates directly with its shareholders by emails, via its website and through social media channels.

Furthermore, APIC launched a specialized Investor Relations section on its website (www.apic.ps) that provides shareholders and investors with all necessary information including:

- **APIC Share:** Share data and performance both current and historical, in addition to analysts' coverage reports.
- Financial Data: Periodic financial statements and annual reports.
- **Investor Brief:** Periodic publications that highlight APIC's share and financial performance, as well as other major business developments.
- General Assembly: GA information, invitations, meeting minutes and approved dividend distribution.
- IR Contact Information

#### **Dividend Policy**

There is no written policy dedicated for dividend distribution at APIC. The following table shows dividend distribution during the past years:

| Fiscal<br>Year | General Assembly<br>Resolution Date | Dividend Type            | Cash (USD)                                 | Numbers of distributed bonus shares             |
|----------------|-------------------------------------|--------------------------|--|---|
| 2016           | April 23, 2017                      | Cash and Bonus<br>Shares | USD 3,960,000<br>(6% of paid-up capital)   | shares 4,000,000<br>(6.06% of paid-up capital)  |
| 2015           | May 18, 2016                        | Cash and Bonus<br>Shares | USD 3,000,000<br>(5% of paid-up capital)   | shares 6,000,000<br>(10% of paid-up capital)    |
| 2014           | April 29, 2015                      | Cash                     | USD 4,500,000<br>(7.5% of paid-up capital) |   |
| 2013           | April 29, 2014                      | Bonus Shares             |  | shares 9,990,602<br>(19.98% of paid-up capital) |

#### **Board Remuneration**

The board remuneration policy stipulates that each board member receives the amount of USD 25,000 as annual compensation. The total board remuneration in 2017 amounted to USD 250,000.

## **Executive Management Remuneration**

The executive management's total benefits of the holding company in 2017 amounted to USD 2,013,155 as per the following:

- Salaries: USD 864,422
- Bonuses: USD 1,148,733



## **Competitive Position**

It is difficult to determine the overall competitive position of APIC given the diversity of its investments as well as the diversity of the sectors and markets in which it operates. However, the quality of its products and services both locally and regionally through its subsidiaries have led to APIC's strong competitive position and leading market share.

### **Subsidiaries**

| Company   | Ownership %<br>as at December<br>31, 2017 | Country of<br>Registration | Country of Operations                   | Main Activities and Operations  |
|---|---|----------------------------|---|---|
| Manufacturing Sector  |   |                            |   |   |
| National Aluminum and Profiles<br>Company PLC                 | 72.99% <sup>(1)</sup>                     | Palestine                  | Palestine, Jordan                       | Manufacturing of aluminum and profiles                                    |
| Siniora Food Industries Company PLC                           | 61.74% <sup>(2)</sup>                     | Jordan                     | Jordan, Palestine,<br>Saudi Arabia, UAE | Manufacturing of cold cuts,<br>luncheon canned meat and frozen<br>meat    |
| Trade and Distribution Sector                                 |   |                            |   |   |
| Unipal General Trading Company PSC                            | 93.4%                                     | Palestine                  | Palestine                               | Distribution of consumer products   |
| Palestine Automobile Company PSC                              | 100%                                      | Palestine                  | Palestine                               | Distribution of cars and after-sales service                              |
| Medical Supplies and Services Company<br>PSC                  | 50%                                       | Palestine                  | Palestine                               | Distribution of medical supplies,<br>equipment and healthcare<br>products |
| Arab Palestinian Shopping Centers<br>Company PSC              | 99.72% <sup>(3)</sup>                     | Palestine                  | Palestine                               | Shopping  |
| Services Sector   |   |                            |   |   |
| Sky Advertising, Public Relations and<br>Event Management PSC | 100%                                      | Palestine                  | Palestine                               | Advertising, public relations and event management                        |
| Arab Leasing Company PSC                                      | 100%                                      | Palestine                  | Palestine                               | Leasing of vehicles   |
| Arab Palestinian Storage and Cooling<br>Company PSC           | 68.47% <sup>(4)</sup>                     | Palestine                  | Palestine                               | Storage and cooling   |
| (1) This percentage represents APIC's direct own              | nership of 70.96% in                      | addition to its indire     | ect ownership of 2.03 % throu           | igh its subsidiary Unipal.  |

- (2) This percentage represents APIC's direct ownership of 61.18% in addition to its indirect ownership of 0.56% through its subsidiary Unipal.
- (3) This percentage represents APIC's direct ownership of 99.11% in addition to its indirect ownership of 0.61% through its subsidiary Unipal.
- (4) This percentage represents APIC's direct ownership of 31.1% in addition to its indirect ownership of 37.37% through its subsidiary Unipal.



**About APIC Subsidiaries** 





## **National Aluminum and Profiles Company (NAPCO)**

Founded in 1991, and acquired by APIC in 1995, NAPCO is the first and only aluminum profiles manufacturer in Palestine. Located in the West Bank city of Nablus and originally launched to serve the basic needs of Palestinian residents, NAPCO's state-of-the-art 28,000-square-meter plant has an annual production capacity of over 7,000 tons of high quality products that comply with international standards and specifications. NAPCO's innovative and enduring product solutions penetrated regional markets, and the company's profile systems serve numerous architectural and industrial branches. NAPCO has a subsidiary in Jordan in order to seize opportunities in the Jordanian market, as well as make the country a foothold for expansion in neighboring Arab markets.

NAPCO is accredited by both the Palestine Standards Institution and Lloyd's Register Quality Assurance Certificate in Occupational Health & Safety (OHSAS 18001:2007) and has also received the International Quality Coating Certificate (QUALICOAT).

NAPCO is a public shareholding company and has been listed on the Palestine Exchange since November 2011 (PEX: NAPCO)



# The first and only aluminum profiles manufacturer in Palestine 77







## **Siniora Food Industries Company**

Siniora Food Industries is a market leader in the manufacture and sale of branded Siniora Al-Quds and Unium processed meat. The company was founded in Jerusalem, Palestine, in 1920, established its factory in Jordan in 1992, and was acquired by APIC in Palestine and Jordan in 1996. Siniora acquired the Diamond Meat Processing Company in Dubai in 2016. Siniora Food Industries produces cold cuts and canned luncheon meat from three state-of-the-art processing plants built using the latest technologies, one located in East Jerusalem, Palestine, the second located in King Abdullah II Industrial Estate in Jordan and the third in the United Arab Emirates.

Siniora's factory in Jordan also produces various frozen meat products. Siniora factories in Jordan and Palestine have been awarded the Food Safety System Certificate 22000 (ISO/TS22002-1), which represents the adoption of the highest food security standards worldwide and is recognized by key international organizations including the European Food and Beverage Association, the American Manufacturing Association and the Global Food Safety Initiative. Since 2014, Siniora factories in Jordan and Palestine have been maintaining the international certifications for Occupational Health and Safety Management Systems OHSAS 18001:2007 and Environmental Management Systems ISO14001:2004. Siniora has also been awarded the ISO 9001 certifications for quality and food control safety, in addition to the Palestinian Standard Certificate in Palestine and the Halal Certificate issued by Jordanian Standards.

The company markets its products through mass merchandisers, grocery stores, high-frequency stores and department stores in Jordan, Palestine, Saudi Arabia and the United Arab Emirates as well as in many other countries in the Middle East. Siniora also has distribution centers in Saudi Arabia, the United Arab Emirates and a dedicated export department covering the Gulf and the Levant. Siniora is a public shareholding company listed on the Amman Stock Exchange (ASE: SNRA) since January 2012.







**▲** The leader in the region's meat manufacturing sector **7** 







## **Unipal General Trading Company**

Founded in 1994 as a private shareholding company and acquired by APIC in 1998, Unipal General Trading Company is by far the leading fast-moving consumer goods (FMCG) distributor in Palestine. The company possesses and services sole distribution rights for major multinationals such as Philip Morris International, Procter & Gamble, Kellogg's, Heinz, Ferrero XL Energy Drink, Americana, as well as Siniora and other wellknown international brands. The company's highly efficient distribution system delivers leading quality products that fulfill the Palestinian consumer's needs.

Unipal is able to effectively drive its product portfolio to a leading market position in a short time span due to its extensive distribution network of over 6,000 retail outlets throughout Palestine. Moreover, Unipal owns a state-of-the art distribution center with a capacity of 8,100 pallets.



















































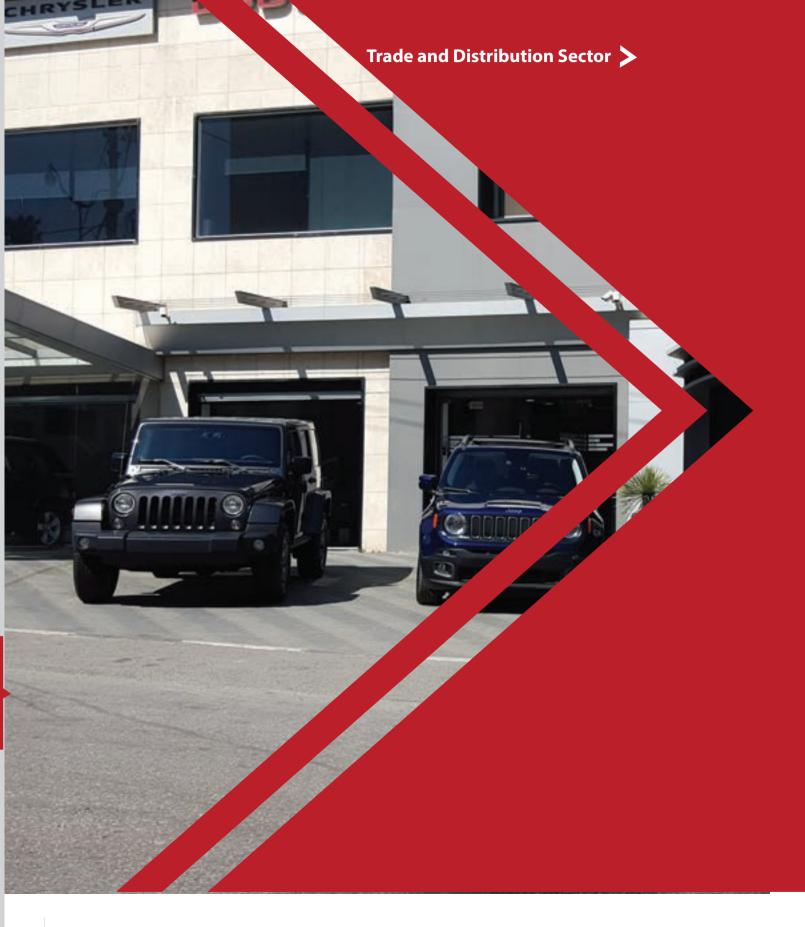








**▲** The leading fast-moving consumer goods distributer in Palestine 77





## **Palestine Automobile Company**

Founded in 1996 as a private shareholding company, and acquired by APIC in 1998, Palestine Automobile Company (PAC) is the sole distributor for the Hyundai Motor Company's entire line-up of passenger cars, trucks and vans, in addition to Fiat Chrysler Automobiles, which include the Fiat, Fiat Professional, Alfa Romeo, Chrysler, Jeep, Dodge and Ram brands.

PAC's guiding principle is to provide its customers with top-notch services, achieved through its large state-of-the-art service and parts facilities, staffing them with qualified engineers and technicians in order to guarantee customer satisfaction and increased sales.

PAC owns and operates four sales showrooms, three service centers and three spare parts warehouses in major Palestinian cities, along with its network of authorized dealers across Palestine.

























## **Medical Supplies and Services Company**

Founded in 1994 as a private shareholding company, and acquired by APIC in 1998, Medical Supplies and Services Company (MSS) has consistently maintained its position as one of the top Palestinian companies in its field

As the most diversified healthcare product supplier in Palestine, it distributes pharmaceuticals, medical and laboratory equipment, surgical and disposable items, and fast-moving consumer goods (FMCG) to pharmacies, private hospitals, non-governmental organizations, the Ministry of Health and retail outlets. MSS is the sole distributor and service provider for major multinationals including GlaxoSmithKline, Sanofi-Aventis, Merck Sharp & Dohme, Abbott International, GE Healthcare, Eli Lilly, Beiersdorf (Nivea), Janssen, Abbott Diabetes Care, Hitachi, Nihon Kohden, B. Braun, Abbott Vascular, Abbott Diagnostics and Trisa.



The exclusive distributor of various pharmaceuticals, healthcare products and medical equipment in Palestine 77





## **Arab Palestinian Shopping Centres Company (Bravo)**

The Arab Palestinian Shopping Centers Company offers the first modern shopping malls in Palestine: Bravo Supermarkets. The company has grown to become the nationwide leader in the retail industry, with six Bravo supermarkets in three major West Bank cities, three of which are in Ramallah and Al-Bireh, two in Nablus, one of which is the largest retail outlet in Palestine, and one in Hebron. The main Bravo Shopping Centers in Al-Bireh and Nablus include various restaurants, a children's indoor play area, retail shops, among other services.



**44** The largest supermarket chain in Palestine **77** 







## **Sky Advertising Public Relations and Event Management Company**

Founded in 1996 as a private shareholding company, and acquired by APIC in 2000, Sky is recognized as a pioneer in the fields of advertising, public relations and event management in Palestine, offering a full range of customized promotional services designed to maximize client profiles in competitive markets. Aiming to enhance the role of its clients in the market, the company employs staff specialized in various essential creative areas that include graphic design and printing, public relations, event management, promotion, media, outdoor advertising and digital communications.





A pioneer in advertising, public relations and event management 77









## **Arab Leasing Company**

Established by APIC in 2014 as a private shareholding company, Arab Leasing Company's (ALC) operations are in the field of leasing of Hyundai, Jeep, Fiat, Dodge, Chrysler and Alfa Romeo vehicles. ALC aims to expand its services in the future to include financial leasing of equipment and machines, as well as the development of innovative solutions in the field of financial leasing. Moreover, ALC seeks to maintain a leading position in the leasing sector and excellence in customer service.



**L** Developing innovative solutions in the field of financial leasing 77

## Other Investments (As at December 31, 2017)

| Company Name                       | Security Type Number of Shares |           | Ownership % |
|------------------------------------|--------------------------------|-----------|-------------|
| Palestine Private Power Company*   | Shares                         | 186,364   | 4.55%       |
| Palestine Power Generation Company | Shares                         | 800,000   | 4.00%       |
| Bank of Palestine                  | Shares                         | 5,093,244 | 2.55%       |

<sup>\*</sup>Unipal owns the same number of shares in Palestine Private Power Company

## **Future Objectives**

APIC aims to sustain the performance, success and competitive position it has acquired. In addition, APIC seeks to reinforce its expansion and development policy by targeting new markets and sectors, as well as upgrading the products and services of its subsidiaries. APIC consistently pursues steady annual growth while maintaining its focus on its core values and principles.



**Corporate Social Responsibility** 

# Corporate Social Responsibility...An Effective Role and a Continuous Commitment

# APIC invested 7% of its net profit in 2017 in corporate social responsibility, amounting to USD 1.2 million 77

Since its establishment, APIC has had an effective social role in the communities within which it operates. APIC's strategic social responsibility vision lies in its investment in the education and health sectors, entrepreneurial projects and youth, as well as through its support of social, charitable, humanitarian and cultural institutions.

Over the past few years, APIC's policy has focused on forming medium- and long-term strategic partnerships with institutions that play an active role in society, assisting them in fulfilling their missions. In 2017, APIC and its group of subsidiaries invested a total of USD 1.2 million in social responsibility ventures, a total of 7% of the company's net profit.



Annual Report 2017





**Supporting Orphans, Families and Persons with Special Needs** 





## **SOS Children's Villages in Palestine**

APIC has regularly supported SOS Children's Villages in Palestine, helping the institution fulfil its humanitarian mission of providing quality education as well as stable, secure and loving care to children who have lost parental and community care. In 2016, APIC sponsored a family of eight children in Bethlehem's SOS Children's Villages to cover three consecutive years, through 2018.

Also in 2016, and for three consecutive years, APIC dedicated a fund to the Education for a Better Future program, which will enable the Palestinian children of the SOS Children's Villages to receive quality education at the schools they attend.

APIC's social and humanitarian commitment extends to providing moral support as well. It was in this spirit that APIC sponsored a fun-filled Ramadan iftar for the children, mothers and administrators of the SOS Children's Village in Bethlehem. The evening included recreational activities as well as the distribution of gifts to the children.

SOS Children's Villages International works in over 134 countries worldwide, providing loving homes and families to children who have lost their parents or who face the risk of losing parental care. It also supports families going through challenging living conditions by providing care, education and health services.

APIC LuÍ





**Supporting Orphans, Families and Persons with Special Needs** 







Annual Report 2017

## The Society of Inash El Usra

APIC has been assisting the Society of Inash El Usra since 2016, within a strategic support plan that covers the years 2016 through 2018, to aid the organization in fulfilling its national, social and humanitarian missions.

Moreover, APIC donated a Hyundai H1 car to the Society of Inash El Usra in 2017, for use by the orphanage house at the society.

Established in Al-Bireh, Palestine, the Society of Inash El Usra is a non-profit developmental and charitable organization launched by a group of committed Palestinian volunteer women in 1965. The society relies on its executive committee for volunteer work, in addition to a dedicated team of more than 100 employees to achieve its national objectives, which include social, humanitarian, cultural and economic efforts to empower women and facilitate professional access to community development roles and family support. Other objectives include the preservation of Palestinian cultural heritage from loss, plagiarism or theft, as well as child care in recognition of the role youth play in forming a better future of Palestine.





**Supporting Orphans, Families and Persons with Special Needs** 







#### **Star Mountain Rehabilitation Center**

APIC has pledged support for a three-year period to Star Mountain Rehabilitation Center, from 2017 through to 2019, to assist the organization in fulfilling its mission of providing rehabilitation to persons with intellectual disabilities and to provide them with training and other opportunities needed in order to be active members of society. APIC's contribution to organizations that provide skills training to persons with intellectual disabilities reflects the company's strong belief in equal opportunities, respect for others and the importance of human rights.

Also, jobs have been allocated to people with special needs within the group; two persons from Star Mountain are employed at the manipulation/labeling section at Unipal's main distribution center.

Star Mountain Rehabilitation Center in Palestine is an organization that contributes to the securing of a dignified life for persons with intellectual disabilities by providing rehabilitation and training, integration and inclusion as well as awareness building and community mobilization through love, dignity, justice and equality. The center's four programs include an inclusive kindergarten, a school curriculum, vocational training and community work. Additionally, Star Mountain offers specialized programs for physiotherapy, speech therapy, art and physical education, music, drama and psycho-social support/counseling for both students and their families. The center currently supports 190 persons with intellectual disabilities of all ages.









#### **Give Palestine Association**

In 2017, APIC lent its financial support to the Give Palestine Association, dedicating a fund for the organization's projects in Gaza.

Give Palestine Association is a non-profit, non-governmental and independent charitable institution. Established in 2003, and operating in Gaza, Jerusalem and in the marginalized villages in the West Bank, Give Palestine aims to help, empower and rehabilitate poor and needy Palestinian families and targets children, women, disadvantaged families and orphans. The association adopts three main programs: the relief program that distributes food parcels, school bags and stationery, as well as clothes; the economic empowerment program that installs solar power panels and restores houses, in addition to implementing economic empowerment projects for young people and needing families; and the cultural program that establishes and maintains libraries for children, encouraging reading through dedicated campaigns in addition to organizing summer camps





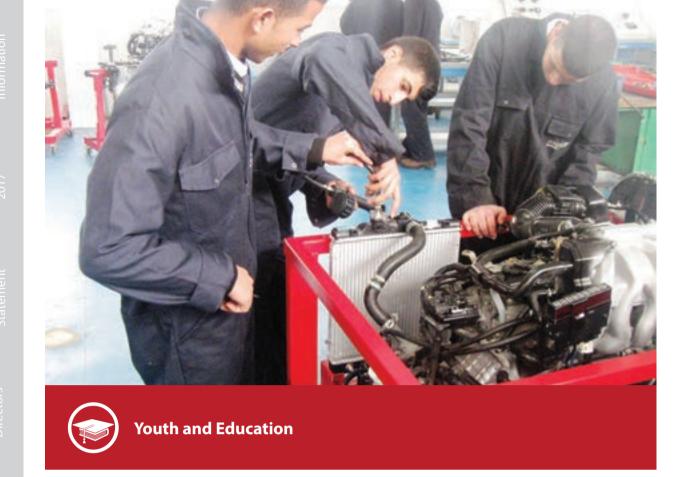


## Dar Al-Tifel Al-Arabi Organization – Jerusalem

In 2017, APIC launched a strategic support partnership with the Dar Al-Tifel Al-Arabi Organization for five years, running from 2017 through 2021, that will see APIC providing 20 scholarships for distinctive female students studying at Dar Al Tifel Al-Arabi secondary school in Jerusalem.

Dar Al-Tifel Al-Arabi Organization (DTA) was founded in Jerusalem in 1948 by the late Hind Husseini, one of the pioneers in philanthropy and voluntary work in Palestine. DTA is a forerunner in community work in Jerusalem, and its services span various sectors including education, orphan care, heritage and culture. It runs and supervises Dar Al Tifel Al-Arabi secondary school and the internal hostel for orphan girl students and social cases. It also manages two cultural centers: the Palestinian Heritage Museum and Dar Isaaf Al-Nashashibi for Culture, Arts and Literature.









## The Industrial Secondary School – Jerusalem / Arab Orphan Committee

In 2017, APIC launched a strategic support plan for the Industrial Secondary School in Jerusalem. Under the plan, APIC will provide 25 scholarships to students studying in the vocational fields of auto-mechatronics, welding, central heating, air conditioning, carpentry and furniture, communications technology, maintenance of cellular devices, computers and networks and electrical wiring.

The Industrial Secondary School (JISS) was established in Jerusalem in 1965 by the Arab Orphan's Committee (AOC). JISS is equipped with comprehensive equipment, tools and apparatuses, which serve the technical and vocational education and training (TVET) sectors. The vision of AOC and JISS is focused on building a professional, productive Palestinian society, with equal chances of adequate education and training, to fulfill requirements of building a strong Palestinian economy. Under this vision, and as a developable sustainable institution, JISS offers high quality TVET specializations that are responsive to the needs and requirements of the private sector and labor market, locally and regionally. In addition, the mission of the institution is to participate in raising the youth's employability by supplying the labor market with highly demanded, qualified and skilled technicians and specialists, in full cooperation and partnership with the private sector, in order to reach sustainable socioeconomic development.

"Joining the Dual Studies Program provided me with the opportunity to experience and explore the world of business administration, and practice various management skills. During the practical periods, I was introduced to many skills such as precision, punctuality, multitasking, dealing with people and the use of diverse computer programs. All these skills have made me better and improved my self-confidence. Indeed, I will become a successful manager in the future

Aya Dadua
Faculty of Business Administration - Siniora Food
Industries







## **Dual Studies – Al-Quds University**

APIC has supported Al-Quds University's Dual Studies program since 2016, by hosting 13 students throughout their undergraduate studies. Students in the faculties of electrical engineering, information technology and business administration get the opportunity to intern at APIC's subsidiaries during their four-year undergraduate studies.

Dual Studies is an educational system that combines theoretical study with practical application. Al-Quds University launched the Dual Studies program in 2015, with funding from the German government through GIZ. Dual Studies was designed to contribute to raising the professional level of the Palestinian youth and providing good jobs for students after graduation. Moreover, it aims to bridge the gap between the academic educational outcomes and the needs and requirements of the Palestinian labor market. The program is being implemented along the lines of the German experience, which focuses on the integration of academic study and linking students in the work environment from the first day of enrollment in a specialty. This methodology provides students with the opportunity to study at Al-Quds University as well as have the chance to practice in the field of their study at a specialized Palestinian company until they achieve their bachelor's degree.









## **Stock Simulation Program – Palestine Exchange**

Since 2014, APIC has been the exclusive sponsor of the Stock Simulation competition organized by the Palestine Exchange (PEX). APIC's sponsorship of the Stock Simulation competition comes as part of its belief in the importance of education, enabling youth to enhance their capabilities and equipping them with necessary practical skills for the future.

The Stock Simulation competition is an applied educational tool that targets students from business and financial faculties in Palestinian universities and enables them to combine theory with practice. It also allows them to leverage their practical skills and enhances their financial competence in trading securities. It offers students first-hand experience in trading securities in a virtual environment that simulates the real trading environment at PEX, under the same rules and regulations. The competition was launched in 2008, with the participation of three universities. To date, 13 universities across all governorates of Palestine have benefited from this experience with more than 2,100 students taking part. Each year, APIC participates in the graduation ceremony organized by PEX, and distributes certificates to all participants and prizes to the winners.





**Youth and Education** 



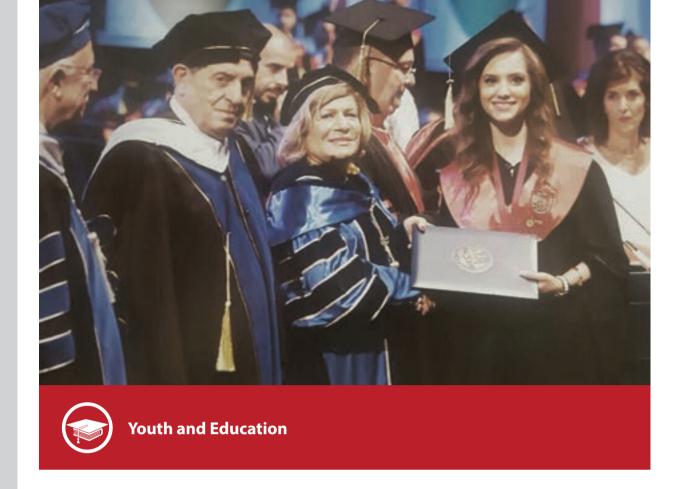
## King's Academy

Since 2014, APIC has supported distinguished students from Palestine to study at King's Academy in Jordan.

King's Academy, located in Madaba Jordan, opened its doors in 2007. It is a non-profit, coeducational boarding and day school for middle and high school students (grades 7 to 12). The school provides a comprehensive curriculum based on the American Advanced Placement program and the College Board's QUEST framework for teaching and learning. The dynamic curriculum includes an integrated co-curricular program of athletics, activities and community service, and boarding students live in a nurturing residential environment that allows them to flourish personally and intellectually. King's students currently number 667 and hail from Jordan and 31 other countries.







#### **Mahmoud Abbas Foundation**

Since 2015, APIC has provided scholarships to Palestinian students in Lebanon through the Mahmoud Abbas Foundation.

Mahmoud Abbas Foundation is a non-profit organization registered in Palestine and Lebanon, founded in 2011 in response to the difficult situation Palestinian people face in refugee camps in the Diaspora, especially in Lebanon. The foundation helps the refugees through three programs: the student's scholarship program that provides scholarships to Palestinian students, to date, around 2500 students have benefits from this program; the family interdependence program (Takaful), which provides symbolic aid to more than 300 families; and the youth empowerment program that aims to enhance and develop capabilities of the youth to prepare them for the labor market and increase their employability chances.







#### **INJAZ Palestine**

APIC has maintained its support for INJAZ Palestine since 2007, through generous donations and with volunteers from APIC and its subsidiaries.

INJAZ Palestine is an independent Palestinian organization run and sponsored by a group of pioneer Palestinian companies. It is a member of the Junior Achievement Worldwide organization, which was established in 1919. INJAZ Palestine is dedicated to giving young people the knowledge and skills they need to own their economic success, plan for their future and make smart academic and economic choices. Through partnership with the private and education sectors, INJAZ provides programs delivered by experienced volunteers from the Palestinian private sector to inspire and educate youth about entrepreneurial and business innovation.

## APIC's Scholarship for the Children of its Employees

Every year, APIC awards full four-year scholarships to the highest scoring Tawjihi students among the children of its employees at a Jordanian or Palestinian university









## The Palestinian Initiative for the Promotion of Global Dialogue and Democracy – MIFTAH

APIC announced a three-year strategic partnership with MIFTAH that will run from 2017 to 2019 to support its Palestinian Youth Leadership Empowerment program, which seeks to enable young leaders to build their capacities and effectively contribute to sustainable development efforts.

MIFTAH is a non-governmental non-profit organization that was established in Jerusalem in 1998. It seeks to promote the principles of democracy and good governance within various components of Palestinian society; it further seeks to engage local and international public opinion and official circles on the Palestinian cause. To that end, MIFTAH adopts the mechanisms of an active and in-depth dialogue, the free flow of information and ideas, as well as local and international networking. One of MIFTAH's strategic objectives is to promote good governance through enhancing the role and participation of women and youth in policy and decision-making within the public sector and local government organizations. This participation is increased through empowering women and youth political leadership in the West Bank and Gaza Strip for national and local government elections and supporting women and youth to be well prepared to take on political roles and to become involved in political and public spheres





Youth Leadership and Entrepreneurship





## **Gaza Sky Geeks**

In 2017, APIC announced its three-year strategic support for Gaza Sky Geeks, which is a technology and education hub supporting entrepreneurs and software developers in Gaza, Palestine.

Gaza Sky Geeks (GSG) is the leading co-working space, pre-seed startup accelerator and technology education hub in Gaza. Its mission is to build an internationally competitive technology ecosystem in Palestine through online freelancing, outsourcing and tech startups that create high-salary jobs. GSG convenes designers, developers and startup founders under one roof to share ideas, code and build brighter futures by selling products and services online. In 2017, GSG helped generate over USD 200,000 in investment and revenue, helped train and educate over 1,000 unique individuals in technology and business, and made it easier for Palestinian businesses to receive payments online.







## **Global Entrepreneurial Week in Palestine**

APIC supported the Global Entrepreneurial Week 2017 in Palestine as part of its investment in youth and entrepreneurship in Palestine. The event aims to equip youth with essential leadership skills and qualifications to penetrate the work environment, take sound decisions while having a positive attitude in order to take an idea and turn it into a reality and excel both on local and regional levels.

APIC was also a jury member in the panel evaluating entrepreneurship projects through the Get in the Ring (GITR) competition. GITR is a global competition that is conducted in more than 70 countries worldwide, offering participants and emerging projects a platform to communicate with investors and partners. Entrepreneurs competed in presenting their skills, management expertise and achievements of sales, revenues, customers, partnerships or potential investments.

The Global Entrepreneurship Week is an important platform that supports youth and expands their perceptions of innovation and entrepreneurship. It also contributes to Palestinian economic development by supporting the growth of startups and assisting them to network with investors.







### **King Hussein Cancer Center**

APIC subsidiary Siniora Food Industries Company continues its annual support for the King Hussein Cancer Center in Jordan.

The King Hussein Cancer Center is a pioneering medical institution in the Middle East that provides the latest scientific developments in holistic cancer care for patients, both children and adults. The center is accredited by the Joint Commission International (JCI) as a specialized center in comprehensive cancer care. It is the only medical center outside the United States of America to be awarded the Joint Commission International Clinical Care Program Certificate (CCPC) for its oncology program.







## **East Jerusalem Hospitals Network**

In 2017, APIC supported the East Jerusalem Hospitals Network in line with the network's mission of supporting poor and uninsured people in East Jerusalem.

The East Jerusalem Hospitals Network (EJHN) was established in 1997, with the strategic vision of unifying health facilities in East Jerusalem and emphasizing their significant role within the Palestinian health system. The EJHN comprises six facilities including Makassed Islamic Charitable Hospital, Augusta Victoria Hospital, St. John Eye Hospital, St. Joseph Hospital, Red Crescent Society Hospital and the Jerusalem Princess Basma Center. The EJHN's work focuses on developing its institutions, improving the quality of the services provided and assuring a continuum of care.

On average, over 70% of the EJHN patients are referred from the West Bank and the Gaza Strip. EJHN hospitals deliver quality services through the implementation of patient safety standards and international accreditation standards (ISO, JCI). EJHN represent the main training hub in Palestine, with more than 150 resident doctors undertaking two to six years of training in 12 specialties every year, together with hundreds of medical students, nurses and technicians







## The Augusta Victoria Hospital-Jerusalem

**Health and Medical Care** 

In 2017, APIC supported the bus humanitarian service initiative at Augusta Victoria Hospital for patients from Gaza and their companions. The bus is equipped with the latest technology and seats that serve and provide comfort to all patients, including people with disabilities, and takes into consideration their health and conditions, especially once they leave the treatment sessions. The idea to launch a bus that helps alleviate the suffering of the people of Gaza came about due to the difficulties they were facing using public transport from the hospital to their place of residence at Mount of Olives Hotel, which is near the hospital. The bus has played an important role in engaging pediatric and adult patients and their companions, taking them to visit holy sites and as well as entertainment destinations in Jerusalem.

The Augusta Victoria Hospital (AVH), founded in 1950, is a member of the East Jerusalem Hospitals Network and one of the largest projects of the Lutheran World Federation in the Middle East. AVH is the only medical institution providing radiotherapy treatment and pediatric hemodialysis care for Palestinian patients from the West Bank and Gaza. AVH is a proud holder of the JCIA and ISO certifications.





For many years, APIC has continued its support of the Palestinian cultural sector, helping to contribute to the preservation of Palestinian cultural heritage, encouraging cultural and artistic creativity among the youth as well as supporting cultural institutions in fulfilling their national missions.

In 2017, APIC sponsored the **Palestine International Festival** held in the Palestinian cities of Ramallah, Gaza, Jenin and Nablus.









## **El-Funoun Palestinian Popular Dance Troupe**

APIC has supported El-Funoun Palestinian Popular Dance Troupe since 2016 as part of a strategic partnership that spanned three years, from 2016 to 2018.

El-Funoun Palestinian Popular Dance Troupe is an independent, non-profit organization that is entirely volunteer-based. El-Funoun was established in 1979, by a number of talented and committed artists. Since then, the troupe has been recognized as the leading Palestinian dance group with an impressive track record of over 1500 performances locally and internationally, 15 productions and tens of dance pieces. El-Funoun has won several awards from local and international festivals for its presentation of Palestinian folklore and contemporary culture through elaborate choreographed forms that embody its own unique vision of Palestinian dance. The troupe is widely recognized as the cultural entity that has played the most significant role in reviving and reinvigorating Palestinian dance and music folklore.









#### **Yabous Cultural Center**

APIC signed a strategic cultural partnership agreement with the Yabous Cultural Center for three years, between 2017 and 2019, to assist the center in achieving its goal of reviving the cultural life in Jerusalem.

Yabous is a Jerusalem-based Palestinian organization founded in 1995, by Suhail Khoury and a group of initiators with the goal of reviving cultural life in Jerusalem. Yabous is the historical first name of Jerusalem. After several years of work, Yabous rented Cinema Al Quds on Al Zahra Street, and transformed it into a multipurpose cultural center. The center has a developmental vision of reviving culture and arts in Jerusalem to meet the needs and rights of the people of all ages, including children, irrelevant of gender, color, religion and nationality. Through various cultural events, Yabous is creating a new social reality, artistic creativity and is reviving culture in Jerusalem.



## **Eye on Palestine Economic Program on CNBC Arabia**

APIC sponsors the "Eye of Palestine" economic program, which was launched in November 2017 on CNBC Arabia. This comes as part of its belief in the importance of contributing to changing the stereotype about the Palestinian economy among the Arab business community and media, in addition to promoting investment opportunities in the economy by highlighting Palestinian success stories via a specialized channel in the economic, financial and business fields in the Middle East.

"Eye on Palestine" aims to place Palestinian economic activity on the agenda of Arab businesses. It is broadcast weekly and presents the latest economic development and news, Palestine stock exchange trading reviews and listed companies' news, Palestinian success stories and interviews with economic and official figures. The program also includes humanitarian and social issues.

Moreover, and throughout 2017, APIC and its subsidiaries provided financial and in-kind support to various groups and organizations. These include:

- Palestine Federation of Industries
- · Thalassemia Friends Society
- Beitunia Municipality
- Sports, cultural and youth centers and clubs
- A number of institutions working to increase global awareness of the socio-economic, political and cultural characteristics of Palestine



## **Summary of Financial Performance**

The year 2017 witnessed an increase in total revenues, amounting to USD 683.74 million, which is a 12.6% increase compared to 2016. Total expenses of APIC group increased by 6.8% over the previous year.

Earnings before interest, taxes, depreciation and amortization (EBITDA) of the group were up by 26.8% compared with 2016, and amounted to USD 38.9 million in 2017.

Consequently, the group's net profit, including non-controlling interest, witnessed significant growth of 46.2% compared to 2016, and amounted to USD 17.46 million in 2017, whereas net profit attributed to APIC shareholders grew by 44.7% over 2016, and amounted to USD 11.93 million in 2017.

#### **APIC's Financial Position**

Total assets amounted to USD 356.5 million at the end of 2017, an increase of 8.1% over 2016, of which current assets amounted to USD 201.5 million, with an increase of 7.6% over 2016.

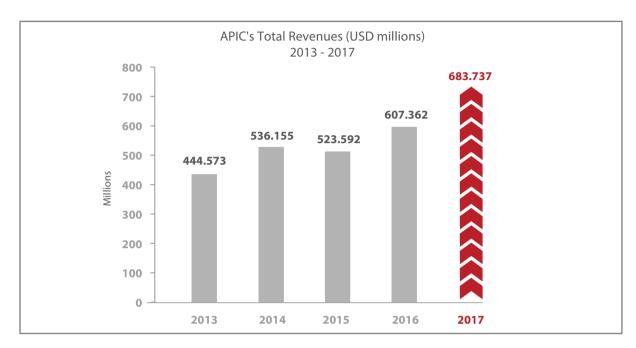
The group's working capital amounted to USD 53.6 million at the end of 2017, compared to USD 42.4 million at the end of 2016.

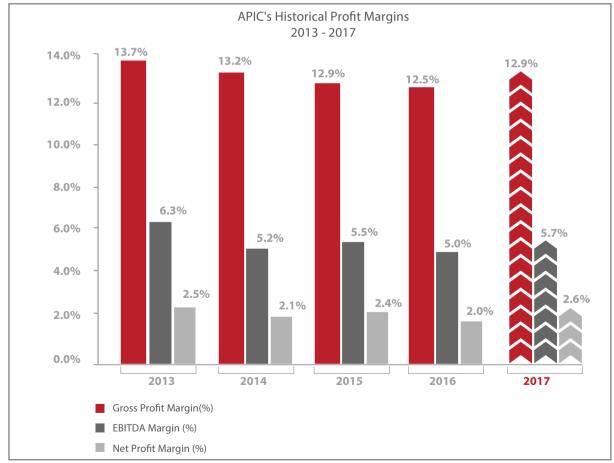
The balance of the group's bank borrowing and loans reached USD 131.4 million at the end of 2017, and were comprised of short-term and long-term borrowing as well as bonds, noting that the balance of bank borrowing and loans by the end of 2017 was very similar to the balance at the end of the previous year 2016.

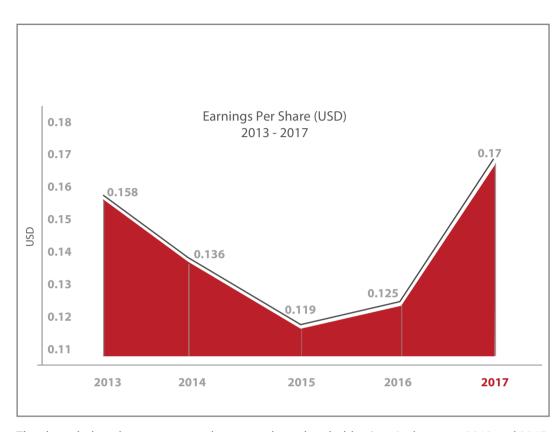
It is also worth noting that in early January 2017, APIC holding (the mother company) issued new five-year bonds with a total nominal value of USD 35 million, which reach maturity in January 2022. The amount of USD 20 million was utilized to repay the first issued bonds, which matured on January 31, 2017; USD 8 million were used to settle a portion of the company's bank loans during that period, while the remaining balance was utilized in financing various company investments; thus, the bonds represented 26.6% of the group's total borrowing at the end of 2017.

As for owners' equity in 2017, USD 3.96 million were distributed as cash dividends to shareholders against realized group net profit of USD 18.13 million from the consolidated statement of comprehensive income, of which USD 12.59 million in profit were attributed to APIC shareholders. Hence, total owners' equity, including non-controlling interest, amounted to USD 128.9 million at the end of 2017, an increase of 9% over 2016. Total APIC shareholders' equity amounted to USD 94.25 million at the end of 2017, an increase of 9.7% over 2016.

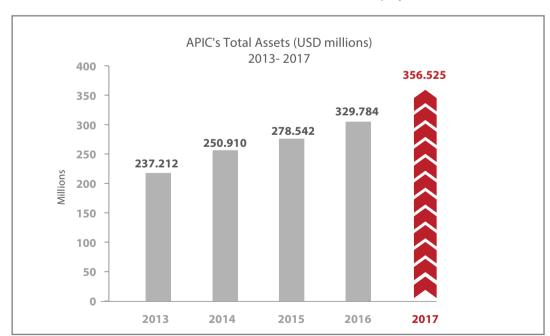
The following charts demonstrate the development of revenues, various profit margins and ratios, as well as earnings per share achieved between 2013 and 2017:

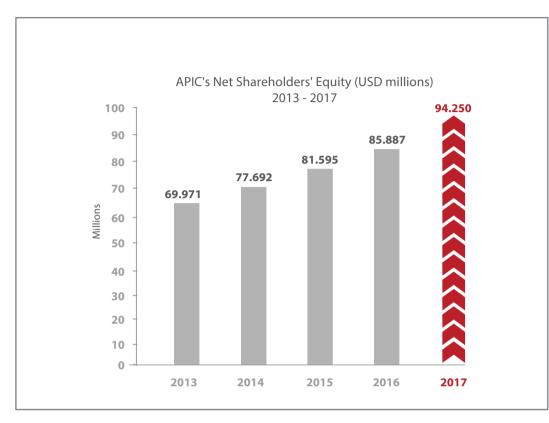




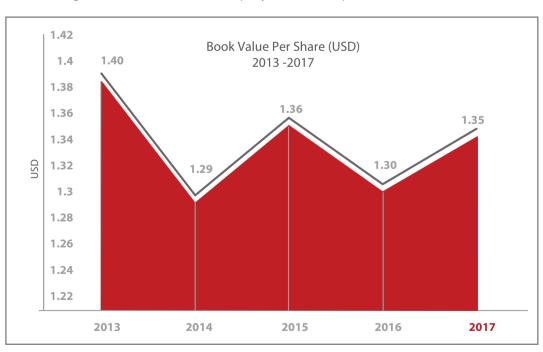


The charts below demonstrate total assets and net shareholders' equity between 2013 and 2017:





The following chart demonstrates the company's book value per share between 2013 and 2017:



## **Discrepancy Between Initial Disclosure And Final Audited Results**

In February 2018, APIC disclosed its consolidated preliminary financial statements for the year 2017 before audit by the external auditor and auditor's expressed opinion thereon. No major discrepancies were found after the completion of auditing except for an increase of USD 330,000 in the fair value of some financial assets available for sale and some discrepancies in forex exchange rates in the consolidated statement of comprehensive income, in addition to some minor modifications and classifications accredited by the auditors.

### **Consolidated Statement of Income**

- Revenues were 0.05% lower than the preliminary results after eliminating intercompany commercial transactions within the group's subsidiaries, involving revenues and their related expenses; part of the revenues were reclassified and divided between revenues from services and revenues from sales, as well as the reallocation of some expenses that have a direct relation on the cost of sales and revenues.
- Net profit, including minority rights, were USD 17,000 more than the preliminary results. This was largely due to additional net profits from the Jericho Mineral Water Factory Company (under liquidation), which were not recorded in the preliminary results.

## **Consolidated Statement of Financial Position**

A number of accounts and items have been reclassified in the statement of financial position in accordance with the auditor's normal classification, as well as the effect of additional gains on cumulative change in fair value arising from the consolidated statement of comprehensive income.

ARAB PALESTINIAN INVESTMENT COMPANY
(HOLDING COMPANY)
BRITISH VIRGIN ISLANDS

CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2017
TOGETHER WITH THE INDEPENDENT
AUDITOR'S REPORT

# **ARAB PALESTINIAN INVESTMENT COMPANY** (HOLDING COMPANY) **BRITISH VIRGIN ISLANDS DECEMBER 31, 2017**

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# INDEPENDENT AUDITOR'S REPORT

### AM/ 30667

To the Shareholders of Arab Palestinian Investment Company (Holding Company) **British Virgin Islands** 

# Report on the Audit of the Financial Statements

# Opinion

We have audited the consolidated financial statements of Arab Palestinian Investment Company (Holding Company) which comprise the consolidated statement of financial position as of December 31, 2017, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in owners' equity, and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Company as of December 31, 2017, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards.

## **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the consolidated Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants together with the other ethical requirements that are relevant to our audit of the Company's consolidated financial statements in Jordan, and we have fulfilled our other ethical responsibilities. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our

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**Key Audit Matters** 

Key audit matters, in our professional judgment, are the most significant matters in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

amount as of December 31, 2017.

assumptions and using estimates to take company's management, the provision for the impairment in these receivables.

Inventory

2017.

estimates to take the provision for impairment in inventory.

Provision for Accounts Receivable Scope of Audit to Address Risks
The provision for accounts receivable is The followed audit procedures included a key audit matter. It requires the understanding the nature of accounts Company's management to use receivable and the system adopted in assumptions to assess the collectability following up on and monitoring credit of accounts receivable based on the risks. The procedures also included customers' financial conditions and reviewing the internal control procedures related credit risks. The balance of net relating to calculating the impairment accounts receivable amounted to provision for accounts receivable. As such, USD 79,098,086, representing we have studied and understood the approximately 22% of the assets Company's adopted policy for calculating the provision, evaluated the factors affecting the calculation, as well as The nature and characteristics of discussed those factors with Executive company's accounts receivable are Management. Furthermore, we varied. They include export, local sales, recalculated the provisions to be taken governmental receivables and other and reviewed the aging of receivables receivables. This requires making which has been obtained from the

Scope of Audit to Address Risks

Inventory is a key audit matter. It The followed audit procedures included requires the company's management to understanding the nature of Inventory and use assumptions to its net realizable the system adopted in following up on and value and whether there's a need for a monitoring risks of storing and disposing provision for impairment or to write-off it. The procedures also included reviewing part of it. The balance of net inventory the system used in calculating the amounted to USD 77,092,623 impairment provision for slow moving representing approximately 22% of the inventory and obsolete. As such, we have assets amount as of December 31, studied and understood the Company's adopted policy for calculating the provision, evaluated the factors affecting The nature and characteristics of the calculation, as well as discussed those inventory are varied. They include food, factors with Executive Management. We medical supplies and spare parts. This also participated in the stock count requires making assumptions and using process to select a sample from the warehouses/Inventory after taking into consideration the material importance of the goods stored in the warehouses. In addition, we discussed with management the evaluation of the net realizable value. Furthermore, we recalculated the required provisions which was provided by the management.

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#### Other Matter

The accompanying consolidated financial statements are a translation of the statutory financial statements which are in the Arabic Language to which references should be made.

#### Other Information

Management is responsible for the other information. The other information comprises the other information in the annual report excluding the financial statements and the independent auditor's report thereon, which is expected to be made available to us after the date of our audit report. Our opinion on the financial statements does not cover the other information, and we do not express any form of assurance or conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information mentioned above when it becomes available to us and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS, and for such internal control as management determines necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

# Auditor's Responsibilities for the Audit of the Consolidated Financial

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

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As part of an audit in accordance with ISA's, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for expressing an opinion on effectiveness of internal control,
- Conclude on the appropriateness of management's use of the going concern basis of accounting, and based on the audit evidences obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our conclusions are based on the audit evidence obtained up to the opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguard

From the matters communicated with those charged with governance, we determine those matters of most significance in the audit of the consolidated financial statements of the current year, and are therefore, the key audit matters. We describe these matters in our auditor's report unless law and regulations preclude public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Amman - Jordan March 26, 2018



2202040

| 0066 BS,886,994<br>(606 32,410,541<br>(607 31,410,541 | 34,644,606  | 2    | Total Owners' Equity                                 | 1.519.828 3.983.948 | 1510.828     |
|---|-------------|------|--|---------------------|--------------|
|   | 34,644,     | 1    | Self-color Security Security Security                |                     |              |
| 8   |             |      | Story - providendinos intermedi                      | 93.718.619          | 906 999 101  |
| ĺ   | 94,250,066  |      | Total Shareholders' Equity                           | 65,600,397          | 71,275,790   |
|   | (1,286,90)  |      | Difference in purchase of non-controlling interest   | 159,319,016         | 172,442,726  |
| 37,276 319  | 30,         |      | Differences in fureign currency translation          |                     |              |
| ,393 3,634,105  | 4,031,393   | DI.  | Revaluation of Property, Plant and Equipment reserve |                     |              |
| ,563 1,966,894  | 2,593,563   |      | Cumulative change in fair value                      |                     |              |
| ,733 14,913,594                                       | 18,884,733  |      | Retained earnings                                    |                     |              |
| 66,000,000  | 20,000,000  | 1(b) | Paid-up capital                                      |                     |              |
|   |             |      | Shareholders' Equity:                                |                     |              |
| 70,000,000  | 79,000,000  |      | \$1 par value per share)                             | 17,085,612          | 17,039,791   |
|   |             |      | Authorized capital (70,000,000 shares,               |                     |              |
|   |             |      | SAMPLE SERVICE                                       | 776,239             | 776,239      |
| 977 233,486,045                                       | 227,629,977 |      | Yotal Liabilities                                    |                     |              |
| 35,631,472  | 32,909,310  | 8    | Long-term loans installments                         | 19,544,112          | 24,011,533   |
| 20,000,000  | 35,000,000  | 19   | Lang-term bonds                                      |                     |              |
|   |             |      |  | 1.461.959           | 1,622,245    |
|   |             |      |  | 1,146,235           | 3,406,331    |
| 220 9,909,246   | 11,850,220  | ¥    | Provision for end-of-service indemnity               |                     |              |
|   |             |      |  | 4715,411            | 5.471,931    |
|   |             |      |  |                     |              |
| 147,870,447 144,945,327                               | 147,870,4   |      | <b>Total Current Liabilities</b>                     | 187,351,445         | 201,509,765  |
| 604 1,970,625   | 2,847,604   | 32   | Tax provision  | 1,496,842           | 4.045,901    |
| ,328 16,540,740                                       | 18,675,328  | 21   | Other credit balances                                | 22,683,504          | 18,842,505   |
| ,064 31,595,701                                       | 26,586,064  | ×    | Short-term loans installments                        | 1997991             | 11,261       |
| A07 852,344   | 852,400     | 36   | Due to related parties                               | 622,165             | 963,146      |
| ,902 7,467,578  | 5,350,900   | ü    | Short-term notes payable & deferred checks           | 66,065,747          | 77,092,623   |
| ,730 43,363,783                                       | 56,691,730  |      | Accounts payable                                     | 86,013,721          | 29,098,086   |
| A12 43,154,556  | 36,866,412  | 23   | Cue to banks   | 10,314,805          | 21,456,343   |
| 650   | oso         |      | FIRETURN   | uso                 | uso          |
| 2010  | 2017        | Note |  | 2016                | 2017         |
| December 31,  | De          |      |  | w 31,               | December 31, |

ARAB PALESTINIAN INVESTMENT COMPANY (HOLDING COMPANY)

# BRITISH VIRGIN ISLANDS CONSOLIDATED STATEMENT OF INCOME

|  |      | For the Yea | r Ended     |
|--|------|-------------|-------------|
|  | Note | Decembe     | r 31,       |
|  | _    | 2017        | 2016        |
|  |      | USD         | USD         |
| Net sales  |      | 677,101,155 | 600,360,225 |
| Less; Cost of sales  | _    | 592,542,314 | 526,515,420 |
| Sales Gross Profit   | 26   | 84,558,841  | 73,844,805  |
| Service revenue  |      | 6,635,832   | 7,001,520   |
| Less: Service cost   | _    | 3,332,578   | 4,678,624   |
| Net Service revenue  | _    | 3,303,254   | 2,322,896   |
|  |      |             |             |
| Less: General and administrative expenses                          | 27   | 34,731,256  | 33,636,595  |
| Selling and distribution expenses                                  | 28   | 23,632,521  | 21,495,703  |
| Profit from Operations   |      | 29,498,318  | 21,035,403  |
| Unrealized (Loss) Gain from financial assets available for trading |      | (26,664)    | 56,808      |
| Gain from financial assets available for sale                      | 29   | 992,498     | 714,904     |
| Borrowing interest and expenses                                    |      | (7,728,354) | (6,740,860) |
| Other (expenses) revenues - net                                    | 30   | (855,354)   | 379,356     |
| Profit for the Year before Income Tax                              |      | 21,880,444  | 15,445,611  |
| Income tax expense - the Company and the subsidiary companies      | 31   | (4,418,466) | (3,501,192) |
| Profit for the Year  | _    | 17,461,978  | 11,944,419  |
|  |      |             |             |
| Attributable to:   |      |             |             |
| Company's shareholders   |      | 11,931,139  | 8,243,818   |
| Non-controlling interest   | 22   | 5,530,839   | 3,700,601   |
|  | _    | 17,461,978  | 11,944,419  |
| Earnings per share for the Company's                               |      |             |             |
| Shareholders   | 38   | -/170       | -/118       |

THE ACCOMPANYING NOTES CONSTITUTE AN INTEGRAL PART OF THESE CONSOLIDATED FINANCIAL STATEMENTS AND SHOULD BE READ WITH THEM AND WITH THE INDEPENDENT AUDITOR'S REPORT.

Annual Report 2017

# ARAB PALESTINIAN INVESTMENT COMPANY

# (HOLDING COMPANY)

# BRITISH VIRGIN ISLANDS

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

|   | For the Yea | r Ended    |
|---|-------------|------------|
|   | Decembe     | r 31,      |
|   | 2017        | 2016       |
|   | USD         | USD        |
| Profit for the year   | 17,461,978  | 11,944,419 |
| Other Comprehensive Income Items:   |             |            |
| Comprehensive Income items which are<br>transferable to Consolidated Statement of Income: |             |            |
| Change in fair value - financial assets available for sale                                | 626,669     | (911,084)  |
| Differences in foreign currency translation   | 36,959      | 8,163      |
| Total Comprehensive Income  | 18,125,606  | 11,041,498 |
| Total Comprehensive Income Attributable to:   |             |            |
| Company's shareholders  | 12,594,767  | 7,340,897  |
| Non-controlling interest  | 5,530,839   | 3,700,601  |
|   | 18,125,606  | 11,041,498 |

THE ACCOMPANYING NOTES CONSTITUTE AN INTEGRAL PART OF THESE CONSOLIDATED FINANCIAL STATEMENTS AND SHOULD BE READ WITH THEM AND WITH THE INDEPENDENT AUDITOR'S REPORT.



|                      |             |               | Cumulative           | Bevaluation            | Bellevance in           | deflerence in    | Total        | ·                 |                 |
|----------------------|-------------|---------------|----------------------|------------------------|-------------------------|------------------|--------------|-------------------|-----------------|
|                      | Park as     | Retained      | Change in Pair       | of Property, Plant and | Purchase of Non-        | Furnign Corruncy | Sharsholders | Controlling       | Tulial Gunners' |
|                      | Countri     | Earnings      | Yorket               | Equipment Asserve      | Controlling Interest 11 | Sustation        | teets        | Interest          | fault           |
|                      | 080         | oun           | esa                  | 95                     | 955                     | 95               | ogn          | 988               | 988             |
|                      | 000'000'98  | 14,813,994    | 1,804,894            | 300400                 | 0107010                 | 310              | 81,585,354   | 10,410,541        | 100,390,000     |
|                      |             |               | 606,000              |                        |                         |                  | 400,000      |                   | 404,009         |
|                      |             |               |                      | •                      |                         | 16,999           | 34,889       |                   | 34,859          |
|                      |             | 11,001,139    |                      |                        |                         |                  | 11.001.139   | 410033            | 1746,879        |
|                      |             | 11,401,138    | 409/909              |                        |                         | 34,000           | 12,594,797   | 1,100,479         | 16,125,636      |
|                      | 4,000,000   | (4/2007/0000) |                      |                        |                         |                  |              | ,                 | ,               |
|                      |             | (1,961,000)   |                      |                        |                         |                  | (3,040,000)  | ,                 | (3000,000)      |
| d dump the year      |             |               |                      |                        | 0304,800                |                  | (000,000)    |                   | (1948,962)      |
| of equipment reserve |             | •             |                      | 367,288                |                         |                  | 241,288      | ,                 | 287,288         |
|                      |             |               |                      |                        |                         |                  |              | 0.286,7341        | 0.286,776       |
|                      | 79,4606,800 | 18,886,733    | 1,010,063            | 4405,000               | (1.095,001)             | HERE             | ***200,000   | 34,444,404        | 138,699,672     |
|                      |             |               |                      |                        |                         |                  |              |                   |                 |
|                      | 000'000'00  | 19,040,011    | 3,877,878            | 3,561,814              | 0843,790                | (1,880)          | 81,395,340   | 29,795,079        | 111,380,319     |
|                      |             |               | (911,034)            | •                      |                         |                  | 0417390      |                   | 0407000         |
|                      |             |               |                      |                        |                         | 6,010            | 6,040        |                   | 6,040           |
|                      |             | 0.00.010      |                      |                        |                         |                  | 8,343,618    | 3,755,652         | 11,584.413      |
|                      |             | 8,343,518     | (911,084)            |                        | -                       | 8790             | 7,340,897    | 3,700,601         | 11,041,498      |
|                      | 4,000,000   | (9,000,000)   |                      |                        |                         |                  |              |                   |                 |
|                      |             | (3,000,00m)   |                      |                        |                         |                  | (3/000/3000) |                   | (3),000(,000)   |
| of demy the year     |             | 0007000       | •                    |                        | 285,038                 |                  | 0.08,3005    | ٠                 | 031300          |
| of equipment reserve |             |               |                      | 70,390                 |                         |                  | 15,290       |                   | 73,294          |
|                      |             |               |                      | -                      |                         |                  | •            | DAMAGE            | DATES           |
|                      | 66,000,000  | - 1           | 14.013.034 1,964.034 | 3404.005               | 0407,8160               | 313              | 11,886,894   | ELEMENT 32-232-93 | 118,397,535     |
|                      |             |               |                      |                        |                         |                  |              |                   |                 |

Annual Report 2017

ARAB PALESTINIAN INVESTMENT COMPANY (HOLDING COMPANY) BRITISH VIRGIN ISLANDS CONSOLIDATED STATEMENT OF CASH FLOWS

|  |      | For the Yea  | r Ended      |
|--|------|--------------|--------------|
|  |      | Decembe      | er 31,       |
|  | Note | 2017         | 2016         |
| CASH FLOWS FROM OPERATING ACTIVITIES:  |      | uso          | USD          |
| Profit for the year before tax   |      | 21,880,444   | 15,445,611   |
| Adjustments for:   |      |              |              |
| (Gain) Loss from the sale of property, plant and equipment                                       | 30   | (69,991)     | 29,296       |
| Depreciation of property, plant and equipment  | 16   | 9,255,182    | 8,461,334    |
| Unrealized loss (Gain) from financial assets available for trading                               |      | 26,664       | (56,808)     |
| Provision for doubtful debts   | 7    | 748,756      | 1,334,228    |
| Provision for slow-moving inventory  |      | 692,907      | 563,573      |
| End-of- service indemnity provision  |      | 2,780,563    | 2,291,126    |
| Uneared leasing provision  |      | 120,102      | 10,300       |
| Cash Flows from Operating Activities before Changes in Working Capital                           |      | 35,434,627   | 28,078,660   |
| Decrease (increase) in accounts receivable and other debit balances                              |      | 10,017,878   | (31,628,274) |
| (Increase) in inventory  |      | (11,719,783) | (2,031,962)  |
| (Decrease) increase in due from / to related parties   |      | (340,918)    | 1,152,932    |
| (Increase) in long-term checks under collection  |      | (3,305,579)  | (477,769)    |
| (Increase) in financial leasing contracts  |      | (2,260,096)  | (4,193,339)  |
| Increase in accounts payable and other credit balances   |      | 15,462,535   | 16,421,377   |
| Net Cash Flows from Operating Activities before  |      |              |              |
| End-of-Service Indemnity and Income Tax Paid   |      | 43,288,664   | 7,321,625    |
| Paid from End-of-service indemnity provision   | 24   | (839,589)    | (818,872)    |
| Paid from Income tax provision   | 31   | (3,701,773)  | (4,223,089)  |
| Net Cash Flows from Operating Activities   |      | 38,747,302   | 2,434,514    |
|  |      |              |              |
| CASH FLOWS FROM INVESTING ACTIVITIES:  |      |              |              |
| Decrease (Increase) in financial assets available for trading                                    |      | 106,736      | (33,252)     |
| (Increase) in financial assets available for sale  |      | (4,467,421)  | (2,790,107)  |
| Acquisition of a subsidiary (Al - Masa for meat processing company) *                            |      | -            | (12,199,862) |
| Property, plant and equipment - net  |      | (13,301,210) | (9,638,581)  |
| Additions to projects under construction   | 17   | (942,509)    | (9,362,206)  |
| Net Cash Flows (used in) Investing Activities  |      | (18,604,404) | (34,024,008) |
|  |      |              |              |
| CASH FLOWS FROM FINANCING ACTIVITIES:  |      | 73 MA 0000   | 13 000 000   |
| Dividends Distributed  |      | (3,960,000)  | (3,000,000)  |
| (Decrease) Increase in due to banks  |      | (6,288,144)  | 10,185,097   |
| (Decrease) Increase in loans, checks and notes payable   |      | (10,848,475) | 17,429,896   |
| Net change in non - controlling interest and foreign currency translation differences and others |      | (2,904,841)  | (2,027,103)  |
| Increase in Bonds  |      | 15,000,000   | 22 557 550   |
| Net Cash Flows (used in) from Financing Activities   |      | (9,001,460)  | 22,587,890   |
| Net Sncrease (Decrease) in Cash  |      | 11,141,438   | (9,001,604)  |
| Cash on hand and at banks- beginning of the year   |      | 10,314,805   | 18,851,385   |
| Cash on hand and at banks from acquisition of a subsidiary                                       |      | 24 454 247   | 465,024      |
| Cash on Hand and at Banks- End of the Year   | 6 ,  | 21,456,243   | 10,314,805   |

<sup>\*</sup> This item represents the amount paid for the 70% acquistion of Al - Masa mest processing company - Dubai, United Arab Emirates by Siniora Food Industries company.

THE ACCOMPANYING NOTES CONSTITUTE AN INTEGRAL PART OF THESE CONSOLIDATED FINANCIAL STATEMENTS AND SHOULD BE READ WITH THEM AND WITH THE INDEPENDENT AUDITOR'S REPORT.



#### ARAB PALESTINIAN INVESTMENT COMPANY (HOLDING COMPANY) **BRITISH VIRGIN ISLANDS** NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

- Arab Palestinian Investment Company (Holding Company) was established on September 20, 1994, and registered in the British Virgin Islands under Number (128626), with an authorized capital of USD 70 million divided into 70 million shares at USD 1 par value per share.
- b. Several amendments were made to the Company's capital, in which the latest was made on April 23, 2017 as per the decision made by the Company's general assembly in its meeting held on that date, where the paid up capital of the company was increased by USD 4,000,000 to become USD 70,000,000. The increase was made through capitalizing part of the retained earnings. The approvals were obtained from the regulatory authorities in Palestine and the British Virgin Islands.
- c. The Company's main objectives include the management of its subsidiary companies; participating in the management of other investee companies; investing in shares, bonds, and securities as well as granting loans, guarantees, and financing its subsidiaries.
- d. The headquarters are located in Mecca Street, P.O. Box 941489 Amman 11194 - Jordan.
- e. During the year 2013, the Company's General Assembly approved the conversion of the Company's legal status from a Foreign Private Shareholding Company to a Foreign Public Company and to list the Company's shares in Palestine stock exchange. The procedures for the conversion were completed on January 15, 2014. The Company's shares were listed in the Palestine stock exchange on March 2, 2014.
- f. The Board of Directors approved the Company's consolidated financial statements on March 22, 2018.

# 2. Basis of Preparation of the consolidated financial Statements

- The consolidated financial statements include the financial statements of the Company, its subsidiaries and entities under its control. Control is achieved when the Company has the power to govern the financial and operating policies of the subsidiaries so as to obtain benefits from their activities. All intercompany transactions, balances, revenues and expenses between the Company and its subsidiaries are eliminated.
- The financial statements of the subsidiary companies are prepared using the same accounting policies adopted by the Company. If the accounting policies adopted by the subsidiary companies are different from those adopted by the Company, the necessary adjustments to the financial statements of the subsidiary companies are made so as to comply with the accounting policies adopted by the Company.

|   | December 31, 2017 | 1, 2017 | December 31, 2016 | , 2016 |           |  |
|---|-------------------|---------|-------------------|--------|-----------|--|
|   | Paid-up           | Equity  | Paid-up           | Equity | Ownership |  |
|   | Capital           | Share   | Capital           | Share  | Date      | Main Activity                                    |
|   | usp               | ş       | USD               | ş      |           |  |
| Arab Palestinian Storage Company                        | 4,500,000         | 68/47   | 4,500,000         | 68/47  | 1997      | Management of refrigerated stores                |
| Medical Supplies and Services Company *                 | 4,000,000         | 50      | 4,000,000         | 50     | 1998      | Trade of medicine and medical supplies           |
| Unipal General Trading Company                          | 7,042,253         | 93/41   | 7,042,253         | 93/41  | 1998      | General trading                                  |
| National Aluminum and Profiles Company                  | 9,718,310         | 72/99   | 9,718,310         | 72/99  | 1995      | Manufacturing of aluminum                        |
| Palestine Automobile Company                            | 14,500,000        | 100     | 11,000,000        | 100    | 1998      | Trading of cars                                  |
| Sky Advertising, Public Relations and Events Company    | 845,068           | 100     | 845,068           | 100    | 2000      | Advertising, public relations and events         |
| Siniora Food Industries Company                         | 31,029,619        | 61/74   | 25,387,870        | 61/18  | 1996      | Food industries                                  |
| Arab Palestinian Shopping Centers Company               | 9,876,543         | 99/72   | 9,876,543         | 88/54  | 1999      | Establishing and owning commercial / shopping mu |
| Jericho Natural and Mineral Water Factory Company       | 4,803,734         | 8       | 4,803,734         | 85     | 2001      | Natural and mineral water                        |
| Arab Leasing Company                                    | 3,000,000         | 100     | 2,000,000         | 100    | 2015      | Financial Leasing                                |
| Arab Palestinian Investment Company / Jordan (Exempted) | 70,400            | 100     | 70,400            | 100    | 2011      | Trading of cars and commercial agencies          |

The following are the most important financial information for the subsidiary companies for the year 2017:

|   | Decembe    | r 31, 2017  |             | ear ended<br>r 31, 2017 |
|---|------------|-------------|-------------|-------------------------|
|   | Total      | Total       | Total       | Total                   |
| Company's Name                            | Assets     | Liabilities | Revenue     | Expenses                |
|   | USD        | USD         | USD         | USD                     |
| Arab Palestinian Storage Company          | 865,646    | 2,523,972   | 285,569     | 617,519                 |
| Medical Supplies and Services Company     | 53,112,564 | 35,009,022  | 56,524,888  | 50,878,690              |
| Unipal General Trading Company            | 82,335,537 | 53,907,106  | 465,596,208 | 450,644,714             |
| National Aluminum and Profiles Company    | 33,677,129 | 18,808,036  | 23,517,963  | 22,238,833              |
| Palestine Automobile Company              | 44,975,221 | 27,826,128  | 36,451,314  | 35,020,067              |
| Sky Advertising, Public Relations and     |            |             |             |                         |
| events Company                            | 3,850,040  | 1,871,674   | 6,055,933   | 5,569,327               |
| Siniora Food Industries Company **        | 86,702,691 | 37,415,322  | 78,724,669  | 70,911,062              |
| Arab Palestinian Shopping Centers         |            |             |             |                         |
| Company                                   | 25,913,610 | 15,346,894  | 30,355,612  | 30,071,148              |
| Jericho Natural and Mineral Water Factory |            |             |             |                         |
| Company                                   | 20,147     | 68,186      |             |                         |
| Arab Leasing Company                      | 11,863,257 | 8,332,931   | 852,785     | 490,921                 |
| Arab Palestinian Investment Company       |            |             |             |                         |
| / Jordan (Exempted)                       | 3,530,465  | 3,007,091   | 211,625     | 70,694                  |

- The results of the subsidiaries' operations are included in the consolidated statement of income from the date of ownership i.e. the date in which the actual control over the subsidiary is transferred to the Company. The results of operations of disposed subsidiaries are included in the consolidated statement of income up to the date of disposal i.e. the date in which the Company lost its control over the subsidiary.
- Non-controlling interest represents the part of a subsidiary's equity that is not owned by the Company.
- All the subsidiary companies operate in the Palestinian Authority Territories, except for Siniora Food Industries Company and Arab Palestinian Investment Company / Jordan (exempted) as they operate in The Hashemite Kingdom of Jordan.
- The Company has actual control over the Medical Supplies and Services Company as it controls its Management Committee; consequently, controlling the Company's financial and operating policies.
- \*\* On April 5, 2016, Siniora Food Industries company has completed all the legal procedures related to the acquisition of 70% of Al Masa Meat Processing Company Dubai, United Arab Emirates. The share of the Company from the acquisition amounted to 44,817,109 UAE Dirham (equivalent to 12,199,862 USD). The company's operations were consolidated for Al Masa meat processing company as of April 1, 2016.

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### 3. Significant Accounting Policies

- 1. Basis of Preparation of the Consolidated Financial Statements:
- The consolidated financial statements have been prepared in accordance with the standards issued by the International Accounting Standards Board and interpretations issued by the International Financial Standards Interpretation Committee, emanating from the International Standards Board.
- The reporting currency of the consolidated financial statements of the Company and its subsidiaries is the US Dollar, which is also the functional currency.
- The accounting policies adopted in the preparation of the consolidated financial statements for this year are consistent with those applied for the year ended December 31, 2016 except for what is mentioned in note (5/a) of the consolidated financial statements.

The following are the most significant accounting policies adopted:

# a. Financial Assets for Trading

- Financial assets for trading stated at Fair Value in the statement of income represent investments in companies' shares traded in active markets. The objective of holding these assets is to generate income from short-term market prices' fluctuations or trading profit margin.
- Financial assets for trading are stated at cost in the statement of income at the date of acquisition and revalued to their fair values at the fiscal year-end.
   The gain or loss resulting from the changes in their fair values is taken to the consolidated statement of income.

# b. Financial Assets Available-for-Sale

- Represent financial assets for which the Company does not intend to classify as financial assets available for trading or held to maturity.
- Available-for-sale investments are stated at cost at the date of acquisition, and revalued to their fair values at the fiscal year-end. The gain or loss resulting from revaluation is taken to a separate account in the consolidated statement of comprehensive income and in the consolidated statement of owners' equity. When these assets are fully or partially sold, or determined to be impaired, the resulting gain or loss is taken to the consolidated statement of income, including the related amounts previously booked within owners' equity. The impairment loss previously recorded in the consolidated statement of income can be recovered if it becomes objectively evident that the increase in fair value has occurred in a period subsequent to the recording of the impairment loss. The impairment loss in the company's shares is recovered through the cumulative change in the fair value and for debt instruments through the consolidated statement of income. Furthermore, investments for which fair values cannot be reliably measured are stated at cost. If impairment in their value occurs, the impairment loss is taken to the consolidated statement of income.



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# c. Investment in Lands

Investment in lands is stated at cost. Any gains or losses are recognized upon completion of a sale and taken to the consolidated statement of income. Moreover, the fair value is disclosed in the consolidated financial statements, and any impairment in value is taken to the consolidated statement of income.

#### d. Inventory

- Finished goods and work in process are stated at cost or net realizable value, whichever is lower, net of provision for damaged and slow-moving items. Cost includes: raw materials cost, direct labor and indirect manufacturing costs.
- Raw materials are stated at the lower of cost or net realizable value. Finished goods and work in process are stated at the lower of cost or net realizable value. Cost includes raw materials and the related direct and indirect manufacturing costs.
- Cars inventory is stated at the lower of cost or net realizable value on the basis of the actual cost of each car. Cost consists of all expenses incurred by the Company until the inventory is delivered to the Company's warehouses and showrooms or the warehouses at the Company's port (bonded).
- Spare parts are stated at the lower of cost or net realizable value based on the weighted average method.

#### e. Sales and Service Revenue

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- When the Company has transferred the significant risks and rewards of ownership of the goods to the buyer;
- When the Company retains neither continuing managerial involvement to the degree usually associated with the ownership nor effective control over the goods sold;
- When it is probable that the economic benefits associated with the transaction will flow to the Company;
- When the costs incurred or to be incurred in respect of the transaction can be measured reliably.
- Revenue from services is recognized when services are performed and the related invoices are issued.

#### f. Property, Plant and Equipment

Property, Plant and equipment are stated at cost net of accumulated depreciation and any impairment in value, whereas the lands of the Arab Palestinian shopping centers Company; and National Aluminum and Profiles Company (subsidiary companies) are stated at fair value at the date of ownership transfer to the group. Property, plant and equipment (except for lands) are depreciated according to their useful lives, using the straight-line method at annual rates ranging from 2% to 25%.

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- When the expected recoverable amount of any Property, Plant and equipment is less than its net book value, the net book value is reduced to the expected recoverable amount, and an impairment loss (if any) is taken to the consolidated statement of income.
- The useful lives of the Property, Plant and equipment are reviewed at the end
  of each year. If the expected useful life differs from the previous estimate,
  the difference is booked in subsequent years as a change in accounting
  estimates.

# Goodwill

- Goodwill is recorded at cost, which represents the excess amount paid to acquire or purchase an investment in a subsidiary over the Company's share of the fair value of its net assets at the acquisition date. Goodwill resulting from the acquisition of a subsidiary company is booked as a separate item within the intangible assets.
- Goodwill is allocated over the cash generating unit(s) for the purpose of testing the impairment in its value.
- The value of goodwill is tested for impairment at the date of the consolidated financial statements. Goodwill value is reduced when there is evidence that it has declined or the recoverable value of the cash generating unit(s) is less than the book value recorded for the cash generating unit(s). The decline in value is taken to the consolidated statement of income as an impairment loss.

# h. Accounts Receivable

Accounts receivable are stated at net realizable value after booking a provision for doubtful debts. The provision is taken in the consolidated statement of income according to management's estimates of the recoverable amounts from receivables.

# i. Bank Interest Revenues and Expenses

Bank interest is taken to the consolidated statement of income using the accrual basis.

# j. End-of-Service Indemnity Provision

- End-of-service indemnity provision for employees is booked according to the Company's internal regulations on the basis of the basic salary and based on one-month salary for each year of service.
- End-of-service indemnity paid to resigned and terminated employees is charged to the end-of-service indemnity provision. Moreover, the additional provision booked for the end-of-service indemnity for employees is charged to the consolidated statement of income.

### k. Income from Investments

Income from investments is taken to revenues when declared (i.e. upon approval by the general assembly of the investee company).



# Income Tax

- Income tax expenses represent accrued taxes and deferred taxes.
- Income tax expenses are accounted for on the basis of taxable income. Moreover, taxable income differs from income declared in the consolidated financial statements because the latter includes non-taxable revenue or tax expenses not deductible in the current year but deductible in subsequent years, accumulated losses acceptable by the tax authorities, and items not accepted for tax purposes or subject to tax.
- Taxes are calculated on the basis of the tax rates prescribed according to the prevailing laws, regulations, and instructions of the countries where the subsidiary companies operate in.
- Deferred taxes are taxes expected to be paid or recovered as a result of temporary timing differences between the value of the assets or the liabilities in the financial statements and the value on the basis of which taxable income is calculated. Moreover, deferred taxes are calculated based on the liability method in the consolidated statement of financial position according to the tax rates expected to be applied upon the settlement of the tax liability or realization of the deferred tax assets.
- Deferred tax assets and liabilities are reviewed as of the date of the consolidated financial statements, and reduced in case it is expected that no benefit will arise therefrom, partially or totally.

Financial assets and financial liabilities are offset, and the net amount is reflected in the consolidated statement of financial position only when there are legal rights to offset the recognized amounts, or assets are realized and liabilities settled simultaneously.

## n. Capital

Cost of issuing or purchasing the Bank's shares

The cost of issuance or purchase of the Company's shares is recognized in the Retained Earnings (net after tax effect if any). If the purchase/issue transaction has not been completed, then the cost will be recognized as an expense in the consolidated statement of income.

# Operational Leasing Contracts

Operational leasing contracts are recognized as expense based on the straight method and on the rent duration, unless there is another basis for the time duration when the economic benefits from the lessee are expected. The expected rents resulting from the financial lease contract are recorded as expense in the period in which incurred.

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# 4. Accounting Estimates

Preparation of the consolidated financial statements and the application of the accounting policies require the Company's management to perform assessments and assumptions that affect the amounts of assets and liabilities and to disclose all contingent liabilities. Moreover, these assessments and assumptions affect revenues, expenses, provisions and the changes in fair value within the consolidated statement of comprehensive income and consolidated owners' equity. In particular, it is required by the Company's management to issue significant judgments and assumptions to assess future cash flow amounts and their timings. The mentioned assessments are necessarily based on assumptions and factors with varying degrees of consideration and uncertainty and the actual results may differ from assessments due to the changes resulting from the conditions and circumstances of those assessments in the future.

We believe that the estimates adopted in the consolidated financial statements are reasonable and the details are as follows:

- A provision for doubtful debts is taken on basis and estimates approved by the Company's management in conformity with the requirements of International Financial Reporting Standards (IFRSs).
- The fiscal year is charged with its portion of income tax expenditure in accordance with the regulations and laws, and International Financial Reporting Standards. Moreover, deferred tax assets and liabilities and the income tax provision are booked.
- Management periodically reassesses the economic useful lives of the tangible and intangible assets for the purpose of calculating the annual depreciation and amortization based on the general condition of these assets and the assessment of their useful economic lives expected in the future. Impairment loss is taken to the consolidated statement of income.
- A provision is taken for lawsuits raised against the Company. This provision is subject to an adequate legal study prepared by the Company's legal advisor. The study highlights the potential risks that the Company may encounter in the future. Such legal assessments are reviewed periodically.
- Management frequently reviews financial assets stated at cost to estimate any decline in their values. Impairment is taken to the consolidated statement of income for the year.
- Fair value hierarchy: The Company is required to determine and disclose the level in the fair value hierarchy into which the fair value measurements are categorized in their entirety, segregating fair value measurements in accordance with the levels defined in International Financial Reporting Standards. Differentiating between Level 2 and Level 3 fair value measurements, i.e., assessing whether inputs are observable and whether the unobservable inputs are significant, may require judgement and a careful analysis of the inputs used to measure fair value, including consideration of factors specific to the asset or liability.



#### Application of new and revised International Financial Reporting Standards (IFRS)

#### 5.a New and revised IFRSs applied with no material effect on the consolidated financial statements

The following new and revised IFRSs, which became effective for annual periods beginning on or after January 1, 2017, have been adopted in these consolidated

### Amendments to IAS 12 Income Taxes Recognition of Deferred Tax Assets for Unrealised Losses

The Company has applied these amendments for the first time in the current year. The amendments clarify how an entity should evaluate whether there will be sufficient future taxable profits against which it can utilise a deductible temporary difference.

The application of these amendments has had no impact on the Company's consolidated financial statements.

#### Amendments to IAS 7 Disclosure Initiative

The Company has applied these amendments for the first time in the current year. The amendments require an entity to provide disclosures that enable users of the consolidated financial statements to evaluate changes in liabilities arising from financing activities, including both cash and non-cash changes.

The Company's liabilities arising from financing activities consist of borrowings (note 20). The Company made a reconciliation between the opening and closing balances of these items during the year and prior year. The application of these amendments has had no impact on the Company's financial statements.

# Annual Improvements to IFRS Standards 2014-2016 Cycle - Amendments

The Company has applied the amendments to IFRS 12 included in the Annual Improvements to IFRSs 2014-2016 Cycle for the first time in the current year. The other amendments included in this package are not yet mandatorily effective and they have not been early adopted by the Group (see note 5 - b).

IFRS 12 states that an entity need not provide summarised financial information for interests in subsidiaries, associates or joint ventures that are classified (or included in a disposal group that is classified) as held for sale. The amendments clarify that this is the only concession from the disclosure requirements of IFRS 12 for such interests.

The application of these amendments has had no effect on the Company's consolidated financial statements as none of the Group's interests in these entities are classified, or included in a disposal group that is classified, as held for sale.

# 5.b New and revised IFRS in issue but not yet effective

The Company has not yet applied the following new and revised IFRSs that have been issued but are not yet effective:

### Annual Improvements to IFRS Standards 2014 - 2016 Cycle amending IFRS 1 and IAS 28

The improvements include the amendments on IFRS 1 and IAS 28 and they are effective for annual periods beginning on or after January 1, 2018.

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# Annual Improvements to IFRS Standards 2015-2017

The improvements include the amendments on IFRS 3, IFRS 11, IAS 12 and IAS 23 and they are effective for annual periods beginning on or after January 1, 2019.

# IFRIC 22 Foreign Currency Transactions and Advance Consideration

The interpretation addresses foreign currency transactions or parts of transactions where:

- · there is consideration that is denominated or priced in a foreign currency;
- · the entity recognises a prepayment asset or a deferred income liability in respect of that consideration, in advance of the recognition of the related asset, expense or income; and
- the prepayment asset or deferred income liability is non-monetary.

The interpretation is effective for annual periods beginning on or after January 1, 2018.

# IFRIC 23 Uncertainty over Income Tax Treatments

The interpretation addresses the determination of taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates, when there is uncertainty over income tax treatments under IAS 12. It specifically considers:

- · Whether tax treatments should be considered collectively;
- · Assumptions for taxation authorities' examinations;
- · The determination of taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates; and
- · The effect of changes in facts and circumstances.

The interpretation is effective for annual periods beginning on or after January 1,

# Amendments to IFRS 2 Share Based Payment

The amendments are related to classification and measurement of share based payment transactions and they are effective for annual periods beginning on or after January 1, 2018.

# Amendments to IFRS 4 Insurance Contracts

The amendments relating to the different effective dates of IFRS 9 and the forthcoming new insurance contracts standard and they are effective for annual periods beginning on or after January 1, 2018.

#### Amendments to IAS 40 Investment Property

Paragraph 57 has been amended to state that an entity shall transfer a property to, or from, investment property when, and only when, there is evidence of a change in use. A change of use occurs if property meets, or ceases to meet, the definition of investment property. A change in management's intentions for the use of a property by itself does not constitute evidence of a change in use. The paragraph has been amended to state that the list of examples therein is non-exhaustive.

The Amendments are effective for annual periods beginning on or after January 1, 2018.

# Amendments to IAS 28 Investment in Associates and Joint Ventures

The amendments are related to long-term interests in associates and joint ventures. These amendments clarify that an entity applies IFRS 9 Financial Instruments to long-term interests in an associate or joint venture that form part of the net investment in the associate or joint venture but to which the equity method is not applied.

The Amendments are effective for annual periods beginning on or after January 1,



### IFRS 16 Leases

IFRS 16 specifies how an IFRS reporter will recognise, measure, present and disclose leases. The standard provides a single lessee accounting model, requiring lessees to recognise assets and liabilities for all leases unless the lease term is 12 months or less or the underlying asset has a low value. Lessors continue to classify leases as operating or finance, with IFRS 16's approach to lessor accounting substantially unchanged from its predecessor, IAS 17.

The Company will apply IFRS 16 in the effective date which is the annual periods beginning on or after January 1, 2019 The Company is in the process of evaluating the impact of IFRS 16 on the Company's consolidated financial statements.

# Amendments to IFRS 9 Financial Instruments

The amendments are related to prepayment features with negative compensation. This amends the existing requirements in IFRS 9 regarding termination rights in order to allow measurement at amortised cost (or, depending on the business model, at fair value through other comprehensive income) even in the case of negative compensation payments.

The Amendments are effective for annual periods beginning on or after January 1, 2019.

# IFRS 9 Financial Instruments (revised versions in 2009, 2010, 2013 and 2014)

IFRS 9 issued in November 2009 introduced new requirements for the classification and measurement of financial assets. IFRS 9 was subsequently amended in October 2010 to include requirements for the classification and measurement of financial liabilities and for derecognition, and in November 2013 to include the new requirements for general hedge accounting. Another revised version of IFRS 9 was issued in July 2014 mainly to include a) impairment requirements for financial assets and b) limited amendments to the classification and measurement requirements by introducing a 'fair value through other comprehensive income' (FVTOCI) measurement category for certain simple debt instruments.

A finalised version of IFRS 9 which contains accounting requirements for financial instruments, replacing IAS 39 Financial Instruments: Recognition and Measurement. The standard contains requirements in the following areas:

- Classification and measurement: Financial assets are classified by reference to the business model within which they are held and their contractual cash flow characteristics. The 2014 version of IFRS 9 introduces a 'fair value through other comprehensive income' category for certain debt instruments. Financial liabilities are classified in a similar manner to under IAS 39, however there are differences in the requirements applying to the measurement of an entity's own credit risk.
- Impairment: The 2014 version of IFRS 9 introduces an 'expected credit loss' model for the measurement of the impairment of financial assets, so it is no longer necessary for a credit event to have occurred before a credit loss is recognised
- Hedge accounting: Introduces a new hedge accounting model that is designed to be more closely aligned with how entities undertake risk management activities when hedging financial and non-financial risk exposures.
- Derecognition: The requirements for the derecognition of financial assets and liabilities are carried forward from IAS 39.

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The company will adopt the finalised version of IFRS 9 from the effective date of January 1, 2018; apply it retrospectively and recognize the cumulative effect of initially applying this standard as an adjustment to the opening balance of retained earnings as of January 1, 2018.

The Company is continuing to analyze the impact of the changes and currently does not consider it likely to have a major impact on its adoption. This assessment is based on currently available information and is subject to changes that may arise when the Company presents its first financial statements as on December31, 2018 that includes the effects of it application from the effective date.

#### IFRS 15 Revenue from Contracts with Customers

In May 2014, IFRS 15 was issued which established a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. IFRS 15 will supersede the current revenue recognition guidance including IAS 18 Revenue, IAS 11 Construction Contracts and the related interpretations when it becomes effective.

The core principle of IFRS 15 is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Specifically, the standard introduces a 5-step approach to revenue recognition:

Step 1: Identify the contract(s) with a customer.

Step 2: Identify the performance obligations in the contract.

Step 3: Determine the transaction price.

Step 4: Allocate the transaction price to the performance obligations in the contract.

Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation.

Under IFRS 15, an entity recognises when (or as) a performance obligation is satisfied, i.e. when 'control' of the goods or services underlying the particular performance obligation is transferred to the customer. Far more prescriptive guidance has been added in IFRS 15 to deal with specific scenarios. Furthermore, extensive disclosures are required by IFRS 15.

IFRS 15 may be adopted retrospectively, by restating comparatives and adjusting retained earnings at the beginning of the earliest comparative period. – Alternatively, IFRS 15 may be adopted as of the application date on January 1, 2018, by adjusting retained earnings at the beginning of the first reporting year (the cumulative effect approach).

The Company intends to adopt the standard using the cumulative effect approach, which means that the Company will recognize the cumulative effect of initially applying this standard as an adjustment to the opening balance of retained earnings of the annual reporting period that includes the date of initial application. The Company is continuing to analyze the impact of the changes and its impact will be disclosed in the first consolidated financial statements as of December 31, 2018 that includes the effects of it application from the effective date.

# Amendments to IFRS 15 Revenue from Contracts with Customers

The amendments are to clarify three aspects of the standard (identifying performance obligations, principal versus agent considerations, and licensing) and to provide some transition relief for modified contracts and completed contracts.

The Amendments are effective for annual periods beginning on or after January 1, 2018.



### Amendments to IFRS 7 Financial Instruments: Disclosures

The amendments are related to disclosures about the initial application of IFRS 9. The Amendments are effective when IFRS 9 is first applied

#### IFRS 7 Financial Instruments: Disclosures

The amendments are related to the additional hedge accounting disclosures (and consequential amendments) resulting from the introduction of the hedge accounting chapter in IFRS 9. The Amendments are effective when IFRS 9 is first applied

#### IFRS 17 Insurance Contracts

IFRS 17 requires insurance liabilities to be measured at a current fulfillment value and provides a more uniform measurement and presentation approach for all insurance contracts. These requirements are designed to achieve the goal of a consistent, principle-based accounting for insurance contracts. IFRS 17 supersedes IFRS 4 Insurance Contracts as of January 1, 2021.

#### Amendments to IFRS 10 Consolidated Financial Statements and IAS 28 Investments in Associates and Joint Ventures (2011)

The amendments are related to the treatment of the sale or contribution of assets from and investor to its associate or joint venture.

The Amendments effective date deferred indefinitely and the adoption is still permitted.

Management anticipates that these new standards, interpretations and amendments will be adopted in the Company's consolidated financial statements as and when they are applicable and adoption of these new standards, interpretations and amendments, except for IFRS 9, IFRS 15 and IFRS 16 as highlighted in previous paragraphs, may have no material impact on the financial statements of the Company in the period of initial application.

Management anticipates that IFRS 15 and IFRS 9 will be adopted in the Company's financial statements for the annual period beginning January 1, 2018 and that IFRS 16 will be adopted in the Company's financial statements for the annual period beginning January 1, 2019.

#### Cash on Hand and at Banks This item consists of the following:

|                  | Decemb     | er 31,     |
|------------------|------------|------------|
|                  | 2017       | 2016       |
|                  | USD        | USD        |
| Cash on hand     | 1,724,079  | 3,424,789  |
| Current accounts | 19,124,464 | 6,869,695  |
| Time Deposits *  | 607,700    | 20,321     |
|                  | 21,456,243 | 10,314,805 |

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The time deposits are held on monthly basis with an average rate of (1%) Annually.

# Accounts Receivable and Checks under Collection- Net

| This item consists of the following: | Decem      | ber 31,    |
|--------------------------------------|------------|------------|
|                                      | 2017       | 2016       |
|                                      | USD        | USD        |
| Trade receivables                    | 67,259,982 | 70,546,404 |
| Less: Provision for doubtful debts   | 5,562,539  | 4,734,008  |
|                                      | 61,697,443 | 65,812,396 |
| Checks under collection *            | 15,838,782 | 18,176,920 |
| Employees receivable                 | 1,561,861  | 2,024,405  |
|                                      | 79,098,086 | 86,013,721 |

- The maturities of checks under collection extend up to the end of the year
- The movement on the provision for doubtful debts is as follows:

|                                    | 2017      | 2016      |
|------------------------------------|-----------|-----------|
|                                    | USD       | USD       |
| Balance - beginning of the year    | 4,734,008 | 3,591,050 |
| Additions to the provision         | 748,756   | 1,334,228 |
| Additions due to the acquisition * |           | 5,451     |
| Written-off debts                  | (90,787)  | (196,942) |
| Currency differences               | 170,562   | 221       |
| Balance - End of the Year          | 5,562,539 | 4,734,008 |

- This item represents additions to the accounts receivables provision as a result of the acquisition of AI - Masa meat processing company.
- The Company adopts a policy of dealing with only credit worthy counterparties with good market reputation so as to mitigate the risk of financial losses from defaults. The Company takes a provision for receivables not collected for more than 365 days. Due but not impaired receivables amounted to USD 61,697,443 as of December 31, 2017 (USD 65,812,396 as of December 31, 2016). The following are the details of due but not impaired receivables:

|                     | Decemi     | ber 31,    |
|---------------------|------------|------------|
|                     | 2017       | 2016       |
|                     | USD        | USD        |
| Up to 90 days       | 45,653,257 | 43,154,259 |
| 91 days - 180 days  | 10,410,894 | 13,409,708 |
| 181 days - 365 days | 5,633,292  | 9,248,429  |
|                     | 61,697,443 | 65,812,396 |

Due and impaired receivables amounted to USD 5,562,539 as of December 31, 2017 (USD 4,734,008 as of December 31, 2016).

Receivables include amounts due from The Palestinian Authority with an amount of approximately USD 13 Million.



# 8. Inventory - Net This item consists of the following:

|  | Decem      | ber 31,    |
|--|------------|------------|
|  | 2017       | 2016       |
|  | USD        | USD        |
| Finished goods                               | 5,369,681  | 5,472,893  |
| Medicine                                     | 5,702,861  | 4,938,724  |
| Medical material                             | 1,011,530  | 1,164,617  |
| Consumable material                          | 35,098,182 | 22,809,611 |
| Laboratory tools and material                | 819,287    | 843,551    |
| Medical equipment and machinery              | 3,022,893  | 3,723,081  |
| Total Finished Goods                         | 51,024,434 | 38,952,477 |
| Raw materials                                | 9,049,990  | 9,060,263  |
| Scrap and others                             | 366,867    | 863,982    |
| Other material                               | 3,192,918  | 3,100,289  |
| Costumed cars and spare parts *              | 13,655,464 | 7,831,622  |
| Total Inventory                              | 77,289,673 | 59,808,633 |
| Less: Provision for slow-moving inventory ** | 1,644,635  | 1,596,041  |
| Net Inventory                                | 75,645,038 | 58,212,592 |
| Goods in transit                             | 1,447,585  | 2,317,406  |
| Goods at bonded *                            |            | 5,535,749  |
|  | 77,092,623 | 66,065,747 |
|  |            |            |

- \* Goods Include mortgaged vehicles in favor of banks in exchange of commercial loans.
- \*\* The movement on the slow-moving inventory provision is as follows:

|  | 2017      | 2016      |
|--|-----------|-----------|
|  | USD       | USD       |
| Balance - beginning of the year            | 1,596,041 | 1,359,193 |
| Additions to the provision during the year | 692,907   | 563,573   |
| Additions due to the acquisition *         |           | 36,622    |
| Written-off inventory during the year      | (644,313) | (363,347) |
| Balance - End of the Year                  | 1,644,635 | 1,596,041 |

This item consists of addition to the slow moving inventory as a result of the acquisition of Al – Masa meat processing company.

# 9. Financial Assets for Trading

This item consists of the following:

| Decem  | ber 31,               |
|--------|-----------------------|
| 2017   | 2016                  |
| USD    | USD                   |
| 11,261 | 144,661               |
| 11,261 | 144,661               |
|        | 2017<br>USD<br>11,261 |

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# 10. Other Debit Balances This item consists of the following:

|   | Decen                  | nber 31,               |
|---|------------------------|------------------------|
|   | 2017                   | 2016                   |
|   | USD                    | USD                    |
| Receivable Claims                           | 8,428,543              | 6,942,839              |
| Value added tax                             | 1,202,296              | 2,097,319              |
| Prepaid expenses                            | 2,386,438              | 2,219,620              |
| Refundable deposits against LGs', LCs       |                        |                        |
| and others<br>Advance payments to Suppliers | 2,167,488<br>3,086,407 | 2,266,577<br>7,390,645 |
| Other debit balances                        | 1,571,333              | 1,776,504              |
|   | 18,842,505             | 22,693,504             |

|   | Decem     | nber 31,  |
|---|-----------|-----------|
|   | 2017      | 2016      |
| Leading and and an arrivable and address  | USD       | USD       |
| Leasing contracts receivable – short term | 4,045,901 | 1,496,842 |
| Leasing contracts receivable – long term  | 5,471,931 | 4,715,411 |
|   | 9,517,832 | 6,212,253 |

|   | Minimum<br>Lease<br>Payments | Current<br>amount of<br>the Minimus<br>Lease<br>Payments |
|---|------------------------------|--|
| December 31, 2017   | USD                          | USD  |
| Lease payments due within one year or less                          | 4,711,102                    | 4,181,553  |
| Lease payments due within one year or more and<br>Less than 5 years | 7,948,204<br>12,659,306      | 5,471,931<br>9,653,484                                   |

|   | Minimum<br>Lease<br>Payments  | Current<br>amount of<br>the Minimum<br>Lease<br>Payments |
|---|-------------------------------|--|
| December 31, 2016   | USD                           | USD  |
| Lease payments due within one year or less                          | 1,936,283                     | 1,512,392  |
| Lease payments due within one year or more and<br>Less than 5 years | 5,672,866<br><b>7,609,149</b> | 4,715,411<br>6,227,803                                   |

| Decem       | ber 31,   |
|-------------|---|
| 2017        | 2016  |
| USD         | USD   |
| 12,659,306  | 7,609,149   |
| (3,005,822) | (1,381,346)   |
| 9,653,484   | 6,227,803   |
| (135,652)   | (15,550)  |
| (4,045,901) | (1,496,842)   |
| 5,471,931   | 4,715,411   |
|             | 2017<br>USD<br>12,659,306<br>(3,005,822)<br>9,653,484<br>(135,652)<br>(4,045,901) |

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# 12. Long-term Checks Under Collection This item consists of the following:

|                                | Decem     | ber 31,   |
|--------------------------------|-----------|-----------|
|                                | 2017      | 2016      |
|                                | USD       | USD       |
| Palestine Automobile Company   | 3,342,095 | 1,048,764 |
| Jnipal General Trading Company | 64,236    | 97,471    |
|                                | 3,406,331 | 1,146,235 |

The maturities of long-term checks under collection extend up to the year

#### 13. Financial Assets Available-for-Sale This item consists of the following:

|  | Number of<br>Shares | December 31,<br>2017<br>USD | Number of<br>Shares | December 31,<br>2016<br>USD |
|--|---------------------|-----------------------------|---------------------|-----------------------------|
| Listed Shares:   |                     |                             |                     | 230                         |
| Bank of Palestine limited *<br>Al – Faris National company for       | 5,093,244           | 13,497,097                  | 4,436,035           | 11,764,460                  |
| Investment and Exports   | 354,000             | 498,592                     |                     |                             |
|  |                     | 13,995,689                  |                     | 11,764,460                  |
| Unlisted Shares:   |                     |                             |                     |                             |
| Palestine Electric Company   |                     |                             | 3,654,550           | 3,654,550                   |
| Palestine Private Power Company<br>Technology Accelerator Investment | 372,728             | 3,693,446                   | -                   |                             |
| Company Limited  | 250,000             | 275,000                     | 250,000             | 275,000                     |
| Palestine for Energy Generation                                      |                     |                             |                     |                             |
| Company / Palestine for Electricity                                  |                     |                             |                     |                             |
| Generation Company   | 800,000             | 800,000                     | 800,000             | 600,000                     |
| Islamic Finance House  | 522,500             | 774,648                     | -                   | _                           |
|  |                     | 5,543,094                   |                     | 4,529,550                   |
| Investment Fund:   |                     |                             |                     |                             |
| Catalyst Private Equity  | 14,400              | 178,135                     | 14,995              | 187,997                     |
| EuroMena Fund  | -                   | 574,732                     |                     | 424,720                     |
| Lumia Capital  |                     | 2,546,378                   |                     | 1,932,377                   |
| Ibtikar Fund   |                     | 177,500                     | -                   | 150,000                     |
| National Portfolio Securities  |                     | 396,000                     | -                   |                             |
| Mashvisor  |                     | 100,000                     | -                   |                             |
| LIV Dublin   | 500                 | 500,005                     | 500                 | 555,008                     |
|  |                     | 4,472,750                   |                     | 3,250,102                   |
|  |                     | 24,011,533                  |                     | 19,544,112                  |

Most of the shares and bonds are mortgaged against bank credit facilities and Board of Directors membership.

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14. Investment in Lands

The fair value of these lands amounted to USD 1,326,170 as of December 31, 2017 noting that part of these lands are mortgaged against bank credit

#### 15. Intangible Assets - Net This item consists of the following:

|                  | Decen      | nber 31,   |
|------------------|------------|------------|
|                  | 2017       | 2016       |
|                  | USD        | USD        |
| Goodwill - net * | 14,631,149 | 14,718,773 |
| Trademarks **    | 2,408,642  | 2,366,839  |
|                  | 17,039,791 | 17,085,612 |

- Goodwill resulted from the Company's acquisition of new shares at a value exceeding the book value of the share in some of its subsidiary companies. During the year ended December 31, 2016, Siniora Food Industries Company (subsidiary company) bought and acquired 70% from the shares of Al – Masa meat processing company. A goodwill of USD 6,195,317 resulted from this acquisition, making the total goodwill in Arab Palestinian Investment Company (holding company) USD 14,631,149 as of December 31, 2017 after recording an impairment provision of USD 6,940,471 from previous years.
- \*\* This item represents the value of the trademarks bought from Quality Food Company for Siniora Food Industries Company (Subsidiary Company) and ownership transfer fees.

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|                                    |            | Buildings and | Purniture and |           |           | Leasehold    | Machinery and |              |            |
|------------------------------------|------------|---------------|---------------|-----------|-----------|--------------|---------------|--------------|------------|
|                                    | Lands      | Constructions | Fisheres      | Computers | Vehicles  | Improvements | taripment     | Yearls       | Total      |
| 2001.2                             | osn        | oun           | 090           | 050       | 050       | 050          | asn           | gşa          | 955        |
| Cont:                              |            |               |               |           |           |              |               |              |            |
| Beginning belance                  | 13,611,139 | 40,395,899    | 8,824,283     | 2,620,359 | 8,341,186 | 6,223,956    | 66,334,754    | 1,427,438    | 158,318,01 |
| Addtons                            | 5,318,621  | 3,582,629     | 690,383       | 124,116   | 909,643   | 1,040,072    | 3,754,309     | 1,000,479    | 17,101,34  |
| Disposals                          |            | 0371380       | (288,288)     | (389,486) | (850,358) | 0852,1390    | (1,547,580)   |              | (4,228,00  |
| Transfers                          |            | 226,379       | 40,349        | -         | 190,330   |              | 44,606        | (500,140)    |            |
| Differences due to Translation     |            |               | 15,259        |           | 9,796     | (4,590)      |               |              | 20,46      |
| Ending Balance                     | 18,929,760 | \$3,171,719   | 9,882,485     | 2,354,989 | 9,020,629 | 9,516,301    | 47,435,089    | 1,935,754    | 172,442,7  |
| Accumulated Depreciation:          |            |               |               |           |           |              |               |              |            |
| Beginning belance                  |            | 14,267,088    | 6,376,672     | 2,852,695 | 4,611,803 | 3,112,432    | 34,134,803    | 1,084,504    | 61,600,39  |
| Additions                          | ,          | 1,836,888     | 1,092,014     | 104,518   | 851,575   | 628,427      | 4,396,697     | 68,063       | 9,255,118  |
| Disposals                          | -          | (33,139)      | (348,302)     | (384,346) | (000,530) | (407,185)    | (1,314,384)   |              | (3.594.92  |
| Differences due to Translation     |            |               | (2,157)       |           | 6,120     | 8,972        |               | ,            | 15.13      |
| Ending Balance                     |            | 16,070,798    | 6,786,227     | 1,632,867 | 4,781,168 | 3,543,047    | 37,197,116    | 1,149,967    | 71,279,7   |
| Net Book Value as of               |            |               |               |           |           |              |               |              |            |
| December 31, 3017                  | 18,979,760 | 32,100,921    | 3,186,258     | \$22,122  | 4,249,461 | 8,803,284    | 39,438,973    | 776,187      | 101,166,83 |
| 2016                               |            |               |               |           |           |              |               |              |            |
| Costs                              |            |               |               |           |           |              |               |              |            |
| Reginning balance                  | 11,351,165 | 35,245,499    | 7,925,934     | 2,667,519 | 2,798,812 | 6,301,459    | 53,493,930    | 1,340,589    | 126,121,30 |
| Additions                          | 2,239,874  | 6,455,440     | 1,118,308     | 14,620    | 922,358   | 2,236,117    | 2,270,149     | 13,720,803   | 29,000,79  |
| Drapman                            |            | (11,166)      | (281,967)     | (53,186)  | (940,350) | (303/610)    | (119,511)     | (31,708)     | (2,600,40  |
| Transfers                          |            | 4,194,906     | 979,307       |           | 561,382   |              | 5,939,351     | (13,640,846) |            |
| Additions due to the acquisition * |            | 1,545,219     | 188,731       |           | 403.174   | 1            | 4,041,035     |              | 6,179,32   |
| Ending Balance                     | 13,611,139 | 49,395,899    | 9,924,283     | 2,620,359 | 8,241,386 | 8,223,958    | 68,374,754    | 1,427,438    | 159,319,0  |
| Accumulated Depreciations          |            |               |               |           |           |              |               |              |            |
| Regiming balance                   | ,          | 12,346,096    | 1,4447,088    | 1,904,155 | 3,844,237 | 2,572,786    | 28,606,483    | 1,000,009    | 56,350,93  |
| Additions                          |            | 1,474,800     | 802,436       | 151,071   | 867,918   | 638,285      | 4,401,502     | 86,132       | 0,461,13   |
| Disposals                          |            | (11,196)      | (349,938)     | 082800    | (437,469) | 098,2390     | (204,666)     | (717)        | (1,134,90  |
| Transfers                          |            | (223,511)     | 223,581       |           |           |              |               |              |            |
| Additions due to the approxim "    | ,          | 66,849        | 133,385       |           | 337,367   | ,            | 1,371,464     |              | 1,923.63   |
| Ending Balance                     | •          | 14,267,088    | 6,376,672     | 2,032,695 | 4,611,862 | 3,112,832    | 34,114,803    | 1,084,504    | 65,600,39  |
| Net Book Value as of               |            |               |               |           |           |              |               |              |            |
| Oncomber 31, 2016                  | 12,611,129 | 25,129,811    | 3,547,611     | 587,664   | 4179,383  | 8,111,136    | 31,359,951    | 342,934      | 93,718,60  |
| Annual Depreciation Rates %        |            | 2             | ***           |           | ,         | 2            | 1             | ;            |            |

17. Projects under Construction

This item represents costs of work relating to constructing and equipping the production facilities and administration offices and the renovation of different production lines for the subsidiary companies represented by National Aluminum and Profiles Company, Siniora Food Industries Company, Unipal General Trading Company and Arab Palestinian Shopping Centers Company, which were not yet completed as of December 31, 2017.

The movement on the projects under construction is as follows:

| 2017        | 2016                                       |
|-------------|--|
| USD         | USD  |
| 3,983,948   | 18,714,156                                 |
| 942,509     | 9,362,206                                  |
| (3,406,579) | (24,092,414)                               |
| 1,519,878   | 3,983,948                                  |
|             | USD<br>3,983,948<br>942,509<br>(3,406,579) |

The cost to complete of the above projects amounted to USD 2.9 millions.

# 18. Short-term Notes Payable and Deferred Checks This item represents notes payable to the following companies:

December 31 2017 2016 USD USD National Aluminum and Profiles Company 1,035,999 1,464,618 Medical Supplies and Services Company 2,866,561 3,747,460 Siniora Food Industries Company 496,988 Arab Palestinian Shopping Centers 951,354 2,225,611 Arab Leasing Company 800 Unipal General Trading Company 29,089 5,350,902 7,467,578

The maturities of deferred checks extend up to the end of the year 2018.

# Bonds

During January 2017, the Arab Palestinian Investment Company issued bonds with a total nominal value of USD 35 million, each bond has a nominal value of USD 10,000, the issuance date was January 18, 2017 and the maturity date is January 18, 2022. The coupon rate of the bonds is 5% yearly fixed for the first 30 months while the coupon rate for the remaining 30 months is 6 months LIBOR + 2.5% without paying less than 5%. The coupon rate is calculated on 360 days and paid every six months from the date of issuance. Noting that the issuing company has the right to amortize bonds for USD One million and multiples before its maturity date with a maturity price of 101% of the nominal value of the amortized bonds.

The total nominal value of the bonds is mortgaged against first degree mortgages which is not less than 110% of the nominal value of the bonds. These mortgages include shares and lands.



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20. Leans The details of this item are as follows:

| The details of this flow are as follows:        | SHORT SERVICE | Trionia service | Marie Committee | Comp comm  |
|---|---------------|-----------------|-----------------|------------|
|   | (becamber )   | 5, 2017         | December 31     | 2916       |
|   | 150           | uso             | USD             | USO        |
| Scals Palestinian Investment Company:           |               |                 |                 |            |
| Sational Stank loans ***                        |               |                 | 1,712,622       |            |
| Cairo-Amman Bank Loan **                        |               |                 | 3,500,000       |            |
| trub-Bank Loan                                  | 1,332,000     | 1,336,000       | 1,300,000       | 2,700,000  |
| Ni Quds Bank Loams **                           |               |                 | 2,744,636       |            |
|   |               |                 |                 |            |
| Siniora Food Industries Company:                |               |                 |                 |            |
| Sondan Rink Bank Loan                           | 4,800,846     | 1,482,088       | 740,480         | 2,223,695  |
| Arub Bank Loan                                  | 741,044       | 13,501,269      | 4,400,282       | 16,299,295 |
|   |               |                 |                 |            |
| National Aluminum and Profiles Company:         |               |                 |                 |            |
| Jordan Ahli Sank Loans                          | 2,867,821     | 1,245,394       | 2,014,746       | 34,140     |
| N/ Quide Bank Lowne                             | 299,632       | 864,948         | -               |            |
| Bank of Palestine for Investment Loans          | 876,410       | 354,643         | 291,679         | 643,466    |
| Cairo Amman Bank Loans                          | 1,476,868     | 554,190         | 1,429,480       | 698,646    |
| Palestinian Commercial Bank Livan               |               |                 |                 | 570,770    |
| Anab Bunk Loan                                  | 595,003       | -               | 864,417         | -          |
| Egyptian Arab Land Bank Loan                    |               |                 | 76,870          |            |
|   |               |                 |                 |            |
| Palestinian Automobile Company:                 |               |                 |                 |            |
| National Bank Loans                             | 647,688       |                 | 3,069,545       |            |
| The Housing Bunk for Trade and Finance Liran    | 1,610,149     |                 | 441,518         |            |
| Jordan Kuwait Bank Lowis                        | 1,993,168     |                 | 1,860,312       | -          |
| Arab Bank Loan                                  | 1,409,002     |                 | 465,210         |            |
| Al Quils Bank Loans                             | 1,455,688     | 1,214,036       | 1,360,899       | 843,805    |
| Jordan Ahli Bank Loens                          | 2,364,985     | 250,184         | 2,547,906       | 452,004    |
| Sank of Palestine Imited Loan                   | 948,794       |                 | 1,302,473       |            |
| Arab bilamic Bank Loan                          | 177,593       | 1,071,447       |                 | 1,249,000  |
| Safe Bank Loan                                  | 214,179       |                 | -               |            |
| Arab Leasing Compeny.                           |               |                 |                 |            |
| National Bank Loan                              | 379,529       | 704,824         | 417,099         | 745,977    |
| Sordan Kinli Bank Loan                          | 485,296       | 1,067,453       | 298,405         | 740,000    |
| Al Ques Bank Loon                               | 105,714       | 176,961         | 62,527          | 188,860    |
| Italian development cooperation agency *        |               | 888,000         |                 | 784,356    |
|   |               |                 |                 |            |
| Arub Palestinian shopping century company:      |               |                 |                 |            |
| Anab Islamic Bank Loan                          | 133,147       | 454,883         | 65,800          | 588,028    |
| Cairo Amman (bank Loan                          | 600,000       | 7,239,000       | 350,000         | 7,829,000  |
|   |               |                 |                 |            |
|   |               |                 |                 |            |
| Arab Palestinian Investment Company (Exempted): |               |                 |                 |            |
| Jordan Afrill Bank Loan                         | 1,440,006     |                 |                 | -          |
|   | 26,586,064    | 33,999,318      | 31,895,791      | 34,431,472 |

Short-term Long-term Short-term Long-term

26,586,064 33,909,310 31,895,701

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# 21. Other Credit Balances This item consists of the following:

|  | Decen      | nber 31,   |
|--|------------|------------|
|  | 2017       | 2016       |
|  | USD        | USD        |
| Accrued expenses                           | 7,830,373  | 6,179,927  |
| Accrued interest                           | 1,067,061  | 1,271,649  |
| Unearned revenues                          | 302,097    | 756,400    |
| Accrued salaries and bonuses               | 3,027,931  | 2,746,627  |
| Accrued vacations                          | 918,457    | 750,304    |
| Social security deposits                   | 80,251     | 67,513     |
| Sales tax deposits                         | 75,324     | 40,144     |
| Income tax deposits – employees            | 869,264    | 732,751    |
| Obligations against after-sale maintenance | 466,327    | 376,672    |
| Customers advances                         | 1,189,241  | 1,262,802  |
| Various provision *                        | 2,001,345  | 1,665,749  |
| Others                                     | 847,657    | 690,202    |
|  | 18,675,328 | 16,540,740 |

This amount represents provisions to cover accumulated losses in Central and West Africa commercial agencies which was not consolidated in the accompanying financial statements as it is under liquidation.



<sup>-</sup> The loan rutes above range from 3.7% to 7% and are granted in Palestine and Jurdan.

<sup>\*</sup> This lium is granted by the Status development cooperation approxy in Palestine without interest and with a grant period of up to 5 years.

to short - term in December 31 ,2916.

|   |                     |            |               |            |          |                 |             |              |  |                 | Beam             |
|---|---------------------|------------|---------------|------------|----------|-----------------|-------------|--------------|--|-----------------|------------------|
|   |                     |            |               |            |          |                 |             |              |  | 1               | 2000             |
|   | Nam-Controlling     |            |               |            |          |                 |             |              |  |                 | Non-Controlling  |
|   | bearing there as of |            | Asset         |            |          | Difference      |             | Posts (Lass) | ž  | į               | Solowel Share of |
|   | Becomber 31,        | Partition. | Assethation   | Bathalony  | Yoshery  | 22.00           | Accumulated | 20.00        | Parcholins'                                      | Controlling     | Profit (Loss)    |
| Company Chante  | 2887                | Countries  | page 1        | hasen      | prosest. | <b>Sandille</b> | Committees. | ž            | fresh  | Interest        | As 04 150        |
|   | ,                   | ş          | ŧ             | ğ          | ŧ        | 8               | ŧ           | 8            | 8  | 8               | 8                |
| Auth Asiational Stronge Conjusts  | 21,59%              | 4,500,000  |               |            |          |                 | (000000)    | (387)837     | 0.000,000,000                                    | (000,000)       | 040700           |
| Public Euglini and Service Cirigany   | ú                   | 4,001,000  |               | 1,000,000  |          | 34,338          | 6,940,177   | 4,086,000    | 16,116,60  | 6096,019        | 2,043,405        |
| United Services Trading Contesting  | 4380                | 3,041,213  |               | 5100,000   |          |                 | 3459,363    | 11,000,000   | 26,406,433                                       | 1,861,591       | 311,419          |
| National Algernages and Profiles Company  | 27.01%              | 8,718,310  | 688,525       | 3,09,642   | 23,403   |                 | 1,404,337   | 607,700      | 16,000,023                                       | 4/03/009        | 111/2/11         |
| Secure Food Enfastree Company   | 10,00%              | 31,525,619 |               | 6,000,000  |          | ,               | 4400,000    | 400,000      | et let live                                      | 31,341,095      | 2432485          |
| Anti-American (Integrity Centers Company  | 1,000               | 1,000,000  | 3,002,000     | 71,60%     |          |                 | 0.000,000   | 04940        | 10,396,716                                       | 36,251          |                  |
| Jerobo Matural and Howard States Publicy Company  | e e                 | 4,00,00    |               |            | 1        | 1               | MARKED      | 13,403       | DALGER   | CARR            | 2352             |
|   |                     | 31833,433  | 422.00        | 14,073,002 | 100      | NAME            | NAME.       | 10.674.467   | NATION ADDRESS TABLE NATH ADDRESS TABLES TABLES. | MARKATH, MARKET | 1                |
| D. Dech Sales   |                     |            |               |            |          |                 |             |              |  |                 |                  |
| <ol> <li>Yes bein consists of credit facilities granted to the following component</li> </ol> | special companion   |            |               |            |          |                 |             |              |  |                 |                  |
|   |                     | T T        | December 31,  |            |          |                 |             |              |  |                 |                  |
|   |                     | 280        | 3111          |            |          |                 |             |              |  |                 |                  |
|   |                     | 8          | 8             |            |          |                 |             |              |  |                 |                  |
| National Assessment and Portices Company  |                     | 2,698,535  | 44(14)        |            |          |                 |             |              |  |                 |                  |
| Plates fuggins and Services Company   |                     | 17,041,289 | 22,146,300    |            |          |                 |             |              |  |                 |                  |
| United General Trading Conpany  |                     | 34435,380  | 14,963,005    |            |          |                 |             |              |  |                 |                  |
| Palestinus Automotive Company   |                     | 1,400,797  | 100700 170700 |            |          |                 |             |              |  |                 |                  |
| Avec seasons Commons  |                     |            | NAM .         |            |          |                 |             |              |  |                 |                  |
|   |                     |            |               |            |          |                 |             |              |  |                 |                  |

24. End-of-Service Indemnity Provision

This item consists of end-of-service indemnity provision balances in the following companies:

|   | Decemb     | ber 31,   |
|---|------------|-----------|
|   | 2017       | 2016      |
|   | USD        | USD       |
| Medical Supplies and Services Company   | 2,249,170  | 1,699,194 |
| Unipal General Trading Company  | 3,216,201  | 2,746,692 |
| National Aluminum and Profiles Company  | 1,163,293  | 905,913   |
| Palestine Automobile Company  | 1,005,016  | 859,049   |
| Arab Palestinian Shopping Centers Company<br>Arab Palestinian Investment Company (holding | 444,493    | 365,364   |
| company)<br>Sky Advertising, Public Relations and Events                                  | 498,441    | 580,450   |
| Company   | 510,934    | 479,219   |
| Siniora Food Industries Company   | 2,674,317  | 2,201,382 |
| Arab Palestinian Storage Company  | 83,557     | 69,864    |
| Arab Leasing Company  | 4,798      | 2,119     |
|   | 11,850,220 | 9,909,246 |

The movement on the end-of-service indemnity provision is as follows:

|                                 | 2017       | 2016      |
|---------------------------------|------------|-----------|
|                                 | USD        | USD       |
| Balance - beginning of the year | 9,909,246  | 8,436,992 |
| Additions                       | 2,780,563  | 2,291,126 |
| Paid from the provision         | (839,589)  | (818,872) |
| Balance - End of the Year       | 11,850,220 | 9,909,246 |

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| 25. | Revaluation of Property,  | Plant and Equipment Reserve |
|-----|---------------------------|-----------------------------|
|     | This item consists of the | following:                  |

|   |                        |                         | December           | 31,                           |                    |                               |
|---|------------------------|-------------------------|--------------------|-------------------------------|--------------------|-------------------------------|
|   |                        | 2017                    | 7                  |                               | 201                | 6                             |
|   | Revaluation<br>Reserve | Ownership<br>Percentage | Company's<br>Share | Minority<br>Interest<br>Share | Company's<br>Share | Minority<br>Interest<br>Share |
|   | USD                    | 96                      | USD                | USD                           | USD                | USD                           |
| Arab Palestinian Shopping<br>Centers Company *<br>National Aluminum and | 3,552,540              | 99.72%                  | 3,542,707          | 9,833                         | 3,145,419          | 407,121                       |
| Profiles Company **   | 669,525                | 72.9%                   | 488,686            | 180,839                       | 488,686            | 180,839                       |
|   | 4,222,065              |                         | 4,031,393          | 190,672                       | 3,634,105          | 578,960                       |
|   |                        |                         |                    |                               |                    |                               |

# Arab Palestinian Shopping Centers Company

In its meeting held on April 17, 2006, the General Assembly of the Company approved the revaluation of the lands owned by the Company and their presentation in the financial statements at fair value. The land was revalued by two licensed real estate assessors at a meter price ranging from USD 480 to USD 500 per square meter. Accordingly, the Board of Directors decided to adopt 75% of the lower assessed value. The revaluation difference is shown in the revaluation reserve account within owners' equity at USD 1,771,313.

According to the International Financial Reporting Standards, the land has been revalued as of December 31, 2008, as the price per meter was revalued from USD 660 to USD 680. Therefore, 90% of the lower valuation was taken and the accounting treatment was executed according to IAS (8), where the difference amounting to USD 592,299 was recorded in the consolidated statement of changes in owners' equity. The revaluation difference as of the date of the financial statements and as stated in owners' equity amounted to USD 3,552,540. Furthermore, the Company has reassessed the value of the land as of December 31, 2015. According to the management's opinion, the fair value of the land is approximate to its book value, therefore, no adjustment was booked for the positive revaluation on the consolidated financial statements.

# \*\* National Aluminum and Profiles Company

During the year 2010, the General Assembly of the Company approved the revaluation of the lands owned by the Company and their presentation in the financial statements at fair value. The revaluation difference was stated in the revaluation reserve account in owners' equity with an amount of USD 669,525. Furthermore, the Company reassessed the value of the land as of December 31, 2013. According to the management's opinion, the fair value of the land is approximate to the book value, therefore, no adjustment was booked for the positive revaluation on the consolidated financial statements.

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| 73,844,805 | 84,558,841     | 592,542,314             | 77,289,673   | 610,023,354          | 59,808,633    | 677,101,155 |
|------------|----------------|-------------------------|--------------|----------------------|---------------|-------------|
| 7,537,768  | 8,602,634      | 20,969,946              | 2,479,998    | 20.863,315           | 2,586,629     | 28,991,980  |
| 18,823,300 | 22,714,813     | 49,958,295              | 11,667,873   | 49,303,060           | 12,323,108    | 72,673,108  |
| 4,916,640  | 3,395,317      | 30,092,562              | 13,655,465   | 35,916,405           | 7,831,622     | 33,467,679  |
| 4,152,126  | 4,365,124      | 19,152,839              | 6,332,011    | 19,549,188           | 5,935,662     | 23,517,963  |
| 25,159,490 | 32,054,937     | 430,058,148             | 31,937,872   | 442,102,591          | 19,893,429    | 462,113,085 |
| 13,255,421 | 14,006,616     | 42,310,524              | 11,216,454   | 42,288,795           | 11,238,183    | 56,317,140  |
| uso        | uso            | 080 080 080 080 080 080 | usp          | uso                  | uso           | uso         |
| come       | Sales Gross In | Cost of Sales           | the Year     | (Operating)          | of the Year   | Sales       |
| 2016       | 2017           | ı                       | the End of   | Cost of production   | the Beginning |             |
|            |                |                         | Inventory at | <b>Purchases</b> and | Inventory at  |             |
|            |                |                         |              |                      |               |             |

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# 27. General and Administrative Expenses This item consists of the following:

| •  | 2017       | 2016       |
|--|------------|------------|
|  | USD        | USD        |
| Salaries and wages                                 | 13,423,734 | 12,507,067 |
| Bonuses and employees benefits                     | 3,925,965  | 3,732,070  |
| End-of-service indemnity provision                 | 1,465,544  | 967,207    |
| Rent   | 1,297,354  | 1,387,374  |
| Stationery and printing                            | 183,185    | 206,558    |
| Maintenance and cleaning                           | 708,071    | 700,748    |
| Communication                                      | 597,246    | 687,618    |
| Hospitality  | 459,593    | 427,506    |
| Donations  | 1,244,602  | 938,440    |
| Transportation, travel and business trips expenses | 1,275,088  | 1,347,384  |
| Consultation, legal and professional expenses      | 965,350    | 793,197    |
| Subscriptions, governmental expenses and fees      | 372,572    | 290,127    |
| Board of Directors' expenses                       | 342,326    | 254,865    |
| Insurance  | 998,821    | 806,002    |
| Vehicles expenses                                  | 1,049,398  | 963,008    |
| Water and Electricity                              | 1,136,971  | 994,578    |
| Advertising  | 4,128      | 12,710     |
| Property, plant and equipment depreciation         | 2,958,571  | 2,655,972  |
| Provision for doubtful debts ( Note 7)             | 748,756    | 1,334,228  |
| Provision for unpaid leases                        | 120,102    | 10,300     |
| Goods storage and security expenses                | 335,063    | 220,827    |
| Provision for slow-moving inventory items (Note 8) | 692,907    | 563,573    |
| Training   | 308,322    | 171,173    |
| Others   | 117,587    | 1,664,063  |
|  | 34,731,256 | 33,637,595 |

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# 28. Selling and Distribution Expenses This item consists of the following:

| 2017       | 2016  |
|------------|---|
| USD        | USD   |
| 4,410,349  | 3,599,312   |
|            |   |
| 552,495    | 422,817   |
| 1,811,641  | 2,864,133   |
| 4,070,955  | 3,829,126   |
| 3,662,748  | 2,726,352   |
| 29,480     | 24,757  |
| 171,407    | 137,421   |
| 685,984    | 579,033   |
| 695,939    | 589,453   |
| 15,106     | 12,407  |
| 5,031,950  | 4,575,310   |
| 832,613    | 752,351   |
| 499,636    | 460,327   |
| 121,725    | 101,277   |
| 17,579     | 7,569   |
| 220,657    | 201,592   |
| 11,700     | 9,261   |
| 790,557    | 603,205   |
| 23,632,521 | 21,495,703  |
|            | USD<br>4,410,349<br>552,495<br>1,811,641<br>4,070,955<br>3,662,748<br>29,480<br>171,407<br>685,984<br>695,939<br>15,106<br>5,031,950<br>832,613<br>499,636<br>121,725<br>17,579<br>220,657<br>11,700<br>790,557 |

# 29. Gain from Financial Assets Available-for-Sale This item consists of the following:

|                  | 2017    | 2016    |
|------------------|---------|---------|
|                  | USD     | USD     |
| Dividends income | 992,498 | 714,904 |
|                  | 992,498 | 714,904 |

# 30. Other (Expenses) Revenue - Net This item consists of the following:

|   | 2017        | 2016      |
|---|-------------|-----------|
|   | USD         | USD       |
| Gains (Losses) from the sale of property, plant and | i           |           |
| equipment   | 69,991      | (29,296)  |
| Gain (losses) from Currency differences             | 123,371     | (10,663)  |
| Returned from contingent liabilities provision      | 45,022      | 555,825   |
| Miscellaneous expenses – net *                      | (1,299,726) | (984,347) |
| Miscellaneous revenues – net                        | 205,988     | 847,837   |
|   | (855,354)   | 379,356   |

<sup>\*</sup> This amount includes the provision taken for the liquidation of the subsidiary company (Central and West Africa Company).



# 31. Income Tax - Subsidiary Companies

### a- Deferred Tax Assets

This item consists of the following:

|   |                      |           | 2017                |                |              | 2016         |
|---|----------------------|-----------|---------------------|----------------|--------------|--------------|
|   | Beginning<br>Balance | Additions | Released<br>Amounts | Ending Balance | Deferred Tax | Deferred Tax |
| Accounts Included   | USD                  | USD       | USD                 | USD            | USD          | USD          |
| Provision for doubtful debts<br>Provision for slow-moving | 3,368,905            | 763,950   | 23,889              | 4,108,966      | 361,990      | 381,158      |
| inventory<br>End-of-service indemnity                     | 1,564,741            | 386,364   | 623,378             | 1,327,727      | 80,192       | 139,055      |
| provision   | 7,168,567            | 2,161,315 | 510,600             | 8,819,282      | 1,180,063    | 939,890      |
| - Lawsuits provision                                      |                      |           | -                   |                |              | 1,856        |
|   | 12,102,213           | 3,311,629 | 1,157,867           | 14,255,975     | 1,622,245    | 1,461,959    |

- Deferred tax assets for some subsidiary companies have not been booked as they are immaterial and management is uncertain on whether they will benefit from them in the future. These subsidiaries are:

Sky Advertising, Public Relations and Events Company, Arab Palestinian Spare Parts and Vehicles Services Company, Arab Palestinian Storage Company, Jericho Natural and Mineral Water Factory Company and Central & West Africa for Commercial Agencies and Arab Leasing Company.

The movement on deferred tax assets is as follows:

|                                 | 2017      | 2016      |
|---------------------------------|-----------|-----------|
|                                 | USD       | USD       |
| Balance - beginning of the year | 1,461,959 | 1,503,028 |
| Additions                       | 234,858   | 169,219   |
| Disposals                       | (74,572)  | (210,288) |
| Balance- End of the Year        | 1,622,245 | 1,461,959 |

#### b. Income Tax Provision

The movement on the income tax provision is as follows:

|                                 | 2017        | 2016        |
|---------------------------------|-------------|-------------|
|                                 | USD         | USD         |
| Balance - beginning of the year | 1,970,625   | 2,733,591   |
| Income tax paid                 | (3,701,773) | (4,223,089) |
| Accrued income tax              | 4,578,752   | 3,460,123   |
| Balance – End of the Year       | 2,847,604   | 1,970,625   |

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# c. Income Tax expense

The income tax shown in the consolidated statement of income represents the following:

|                                  | 2017      | 2016      |
|----------------------------------|-----------|-----------|
|                                  | USD       | USD       |
| Accrued income tax for the year  | 4,578,752 | 3,460,123 |
| Deferred tax assets for the year | (234,858) | (169,219) |
| Amortized deferred tax assets    | 74,572    | 210,288   |
|                                  | 4,418,466 | 3,501,192 |

- The Arab Palestinian Investment Company (holding company) has performed a final tax settlement with the income tax department up to the year 2015 in Jordan and 2016 in Palestine.

- The following schedule shows the tax status of the subsidiary companies:

| Company's Name  | Final Settlement up<br>to Year |
|---|--------------------------------|
| Unipal General Trading Company                          | 2016                           |
| Sky Advertising, Public Relations and Events Company    | 2016                           |
| Medical Supplies and Services Company                   | 2016                           |
| National Aluminum and Profiles Company                  | 2016                           |
| Palestine Automobile Company                            | 2016                           |
| Arab Palestinian Storage Company                        | 2005                           |
| Arab Palestinian Shopping Centers Company               | 2016                           |
| Siniora Food Industries Company (Jordan and Palestine)  | 2016                           |
| Jericho Natural and Mineral Water Factory Company       | Liquidated                     |
| Arab Leasing Company                                    | 2016                           |
| Arab Palestinian Investment Company / Jordan (Exempted) | 2015                           |

In the management's opinion and the tax consultant's opinion, the provisions recorded as of December 31, 2017 are sufficient to settle the tax liabilities.

On February 9, 2012, Siniora Food Industries Company - Palestine obtained from the Palestinian Investment Promotion Agency a full exemption from income tax for five years commencing on January 1, 2010 up to December 31, 2014. In addition to a declared exemption of 50% of income tax for 12 years commencing on January 1, 2015 up to December 31, 2026.

# 32. Contingent Liabilities

As of the date of the statement of financial position, the Company has contingent liabilities as follows:

|                   | Decemb     | per 31,    |
|-------------------|------------|------------|
|                   | 2017       | 2016       |
|                   | USD        | USD        |
| Letters of credit | 6,396,191  | 14,754,067 |
| Bank guarantees   | 24,215,963 | 6,589,595  |
| Outstanding bills | 33,495     | 44,062     |



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| Authority        | Ampdina       |
| S                | w             |
| territories      | operaci       |

|     | Company Name             |  |
|-----|--------------------------|--|
|     | Geographical<br>Location |  |
| 100 | Revenues                 | For the Y                              |
| 100 | Expenses                 | or the Year Ended<br>December 31, 2017 |
| 5   | Assets                   | Decembe                                |
| 100 | Liabilitie               | ecember 31, 2017                       |

|   |                          | December 31, 2017                       | 31, 2017             | December 31, 2017 | 31, 2017    |
|---|--------------------------|---|----------------------|-------------------|-------------|
| Company Name  | Geographical<br>Location | Revenues                                | Expenses             | Assets            | Liabilities |
|   |                          | USD                                     | USD                  | USD               | dsu         |
| Siniora Food Industries Company                         | Jordan                   | 79,191,566                              | 72,045,965           | 86,702,691        | 37,415,322  |
| Arab Palestinian Investment Company / Jordan (Exempted) | Jordan                   | 211,625                                 | 70,694               | 3,530,465         | 3,007,091   |
|   |                          | For the Year Ended<br>December 31, 2016 | ar Ended<br>31, 2016 | December 31, 2016 | 31, 2016    |
| Company Name  | Geographical<br>Location | Revenues                                | Expenses             | Assets            | Liabilities |
|   |                          | USD                                     | USD                  | USD               | USD         |
| Siniora Food Industries Company                         | Jordan                   | 67,496,244                              | 61,859,817           | 83,571,422        | 39,072,671  |
| Arab Palestinian Investment Company / Jordan (Exempted) | Jordan                   | 1,499,047                               | 366,256              | 13 071 607        | 0 180 151   |

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Expenses allocated to s
LESS: Expenses not allo
Profit before Tax
LESS: Income tax
Profit for the Year

7,712,855

(7,712,855)

# 34. Lawsuits

### a. Siniora Food Industries Company

There are lawsuits held against Siniora Food Industries Company - Jordan with an amount of USD 103,078 in addition to other lawsuits with an unidentifiable value. In the opinion of the Company's lawyer and its management, no obligations shall arise against the Company therefrom.

#### b. Arab Palestinian Shopping Centers Company

There are lawsuits held against Arab Palestinian Shopping Centers Company with an amount of USD 3,730,152. In the opinion of the Company's lawyer and its management, no obligations shall arise against the Company therefrom.

#### c. Jericho Natural and Mineral Water Factory Company

During the year 2008, the shareholder owning 15% of the Company's capital "Ahleia Insurance Group" raised a lawsuit against Mr. Ali Al-Aggad personally and against him as the chairman of Jericho Natural and Mineral Water Factory Company and against the Arab Palestinian Investment Company (APIC) as a shareholder and a board member of Jericho Natural and Mineral Factory Company, represented by Mr. Tarek Omar AL-Aggad, claiming a compensation for USD 721,577, representing the plaintiff's shares in the Company's capital. The plaintiff objected against the Company's management which incurred losses as well as against its previous sale of the Company's assets. On December 6, 2011 a verdict was issued to dismiss the case, in which the prosecutor appealed the verdict in the specialty court. On October 3, 2013 a verdict was issued from the court of appeal accepting its principal and accordingly the Company's lawyer appealed this decision. The court's decision was to refuse the appeal and to return the case to the court of first instance. The court's decision to reject the cassation and return the papers to the Court of First Instance to proceed the case on 2 June 2015. The company has filed a request to return lawsuit and the court will look into the filed request on the postponed session in November 17, 2016. On 26 January 2017, the application from the lawyer was accepted and the claim was reinstated. The application was appealed on 27 November 2017 and the decision of the Court of Appeal to cancel the appeal and the request of the company and return the case to the source to continue from where it has been reached. The company filed an appeal against the decision of the Court of Appeal before the Court of Cassation. Since the cassation is held in an audit and it was not held, the company is not notified of the case until the decision is made. Based on the company's lawyer and management's opinion, the decision cannot be predicted.

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#### d. Unipal General Trading Company

There are lawsuits held against Unipal General Trading Company with an amount of USD 17,507. In the opinion of the Company's lawyer and its management, no obligations shall arise against the Company therefrom.

## e. National Aluminum and Profiles Company

There are lawsuits held against National Aluminum and Profiles Company with an amount of USD 361,795. In the opinion of the Company's lawyer and its management, no obligations shall arise against the Company therefrom.

#### f. Palestine Automobile Company

There are lawsuits held against Palestine Automobile Company with an amount of USD 361,795. In the opinion of the Company's lawyer and its management, no obligations shall arise against the Company therefrom.

# g. Sky Advertising, Public Relations and Investments Company

There are lawsuits held against Sky Advertising, Public Relations and Investments Company with an amount of USD 18,951. In the opinion of the Company's lawyer and its management, no obligations shall arise against the Company therefrom.

# h. Arab Palestinian Storage Company

There are lawsuits held against Arab Palestinian Storage Company with an unidentifiable value. In the opinion of the Company's lawyer and its management that a friendly settlement has been made between the company and the plaintiffs and an indemnity has been paid therefor no obligations shall arise against the Company therefrom.

In addition, and based on the company's lawyer and management's opinion, the company will not bear any liabilities exceeding the provision booked.



| Book John  | Both Villed Per Villed                | The Land of   | Evaluation Mathod                                   | Imported Intarpline | Acceptor behaves the fair or |
|--|---------------------------------------|---------------|---|---------------------|------------------------------|
| County Co | December 31, 2017. December 31, 2017. |               | and transform                                       | 2000                | and the manners attenuals.   |
|  | ogn                                   |               |   |                     |                              |
| Pleamini Assets at Pal Value   |                                       |               |   |                     |                              |
|  | 11,361                                | tand dise     | Planted, Prices                                     | Doesn't apply       | Count Apply                  |
| Francial assets evaluate for sale  | 13,995,689 13,995,689                 | and past on   | Standard Prices                                     | Doesn't app'y       | Vites Treed                  |
| Promote man is a particular for man  | CALINA                                | ced her       | Conpared with smiler financial manyment.            | Donnell Apply       | Coest't app'y                |
|  |                                       | L. teretho    | Conpart att ania fransi rationet                    | Down't Apply        | Consett apply                |
| setts at Fair Value  | 24.000.794 34.000.794                 | ni            |   |                     |                              |
| boughty what is set out in the schedulation, as before that the board of the freecod assets and the francei spicious shown in the sort than states.  | e francal labition shown in           | - 1           | Maked founded determines of the Company approximate |                     |                              |
|  | December 31, 2017                     | The used of   |   |                     |                              |
| Strik refe   | Both veloc feet collect               |               |   |                     |                              |
| aps  | 080                                   |               |   |                     |                              |
| Non specified has trated frozential Assets   |                                       |               |   |                     |                              |
|  | 23,230 1,485,462                      | Q, Level Two  |   |                     |                              |
| of Pair Value Financial Assets   |                                       |               |   |                     |                              |
| Non-specified Fair Value Feacods Labilities  |                                       |               |   |                     |                              |
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|  |                                       |               |   |                     |                              |
| non-specified fluir Value Financial Liabilities  |                                       |               |   |                     |                              |

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# 36. Related Parties Balances and Transactions

a. Below are the details of the related parties balances and transactions:

# Balances:

|   | December 31, |         |
|---|--------------|---------|
| Due from related parties                        | 2017         | 2016    |
|   | USD          | USD     |
| Aggad Investment Company – major shareholder    | 470,929      | 152,565 |
| Siniora Food Industries Company- Algeria        | 245,013      | 244,449 |
| Taleed Medical Supplies and Services            |              | 5,271   |
| Taleed Medical Supplies and Services- Gulf      | 4,399        |         |
| Medical Supplies and Services Company- Iraq     | 7,078        | 13,784  |
| Central and West Africa for Commercial Agencies | 235,727      | 206,039 |
| MediServ Company                                |              | 57      |
|   | 963,146      | 622,165 |
| Due to related parties                          |              |         |

| Taleed Medical Supplies and Services company - Gulf<br>Parnter in Al – Masa meat processing company / United<br>Arab Emirates * | 809<br>851,598 | 746                |
|---|----------------|--------------------|
| Arab Ellinates  | 852,407        | 851,598<br>852,344 |

\* A subsidiary company for Siniora Food Industries Company.

# Transactions:

| Year 2017                                       | Nature of Transaction  | Amount  |
|---|--|---------|
|   |  | USD     |
| Aggad Investment Company –<br>Major Shareholder | Travel and insurance expenses<br>paid on behalf of the Company | 337,032 |
| Year 2016                                       | Nature of Transaction  | Amount  |
|   |  | USD     |
| Aggad Investment Company –                      | Travel and insurance expenses<br>paid on behalf of the Company | 213,348 |

The salaries, bonuses and other benefits of the executive management of the holding company and its subsidiary companies amounted to USD 3,624,844 for the year 2017 (USD 3,614,266 for the year 2016).

# 37. Risk Management

# a. Capital Risk Management

The Company manages its capital to ensure its ability to continue as a going concern and to maximize the return to stakeholders through achieving an optimal balance between equity and debt. Moreover, the Company manages and adjusts its capital based on the changes in the economic conditions. The capital structure is revised on a continuous basis upon the Board of Directors recommendations and the approval of the Company's General Assembly.



The following schedule shows the ratio of liabilities to owner's equity as of December 31, 2017 and 2016:

|  | December 31, |             |  |
|--|--------------|-------------|--|
|  | 2017 2016    |             |  |
|  | USD          | USD         |  |
| Due to banks                                 | 36,866,412   | 43,154,556  |  |
| Accounts payable                             | 56,691,730   | 43,363,783  |  |
| Short - term notes payable & deferred checks | 5,350,902    | 7,467,578   |  |
| Due to related parties                       | 852,407      | 852,344     |  |
| Short-term loan installments                 | 26,586,064   | 31,595,701  |  |
| Other credit balances                        | 18,675,328   | 16,540,740  |  |
| Tax provision                                | 2,847,604    | 1,970,625   |  |
| Total Current Liabilities                    | 147,870,447  | 144,945,327 |  |
| End-of-service indemnity provision           | 11,850,220   | 9,909,246   |  |
| Long-term Bonds                              | 35,000,0000  | 20,000,000  |  |
| Long-term loan installments                  | 32,909,310   | 36,631,472  |  |
| Total Liabilities                            | 227,629,977  | 211,486,045 |  |
| Total Owners' Equity                         | 128,894,672  | 118,297,535 |  |
| Ratio of Debt to Owners' Equity              | 176%         | 179%        |  |

### Liquidity Risk

Liquidity risk, also referred to as financing risk, is the risk that the Company will encounter difficulty in raising funds to meet its commitments. Moreover, the Company manages liquidity risk through maintaining adequate reserves, bank facilities and continuously monitoring forecast and actual cash flows, and matching the maturities of financial assets with financial liabilities. Also, part of the Company's funds is invested in balances at banks, financial assets available for trading, accounts receivable and checks under collection which are readily available to fulfill the requirements of short - and medium - term funding and liquidity management.

The Company's liquidity condition as of the date of the consolidated financial statements is as follows:

| December 31,  |   |
|---------------|---|
| 2017          | 2016  |
| USD           | USD   |
| 201,509,765   | 187,351,445                                 |
| (147,870,447) | (144,945,327)                               |
| 53,639,318    | 42,406,118                                  |
|               | 2017<br>USD<br>201,509,765<br>(147,870,447) |

# Credit Risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of dealing with only creditworthy counterparties and obtaining adequate guarantees, as appropriate, to mitigate the risk of financial loss from defaults.

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The Company's financial assets which consist mainly of accounts receivable, checks under collection, and cash and cash equivalents do not represent significant concentrations of credit risk. In addition, the debtors are spread widely among client's classifications and their geographical areas.

Moreover, the Company maintains a strict credit policy by monitoring the credit limit for each client individually on continuous basis.

Furthermore, the company does not follow any policy to obtain guarantees against accounts receivable, therefore the receivables are considered not guaranteed.

# d. Foreign Currency Risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Company's major foreign currency transactions are denominated in Jordanian Dinar, Shekel and Euro. The book values of the Company's foreign monetary assets and liabilities at the date of the consolidated statement of financial position are as follows:

|                 | Assets<br>December 31, |            | Liabi        | lities     |
|-----------------|------------------------|------------|--------------|------------|
|                 |                        |            | December 31, |            |
|                 | 2017 2016              |            | 2017         | 2016       |
|                 | USD                    | USD        | USD          | USD        |
| Jordanian Dinar | 45,108,383             | 42,869,677 | 4,912,574    | 4,520,848  |
| Shekel          | 86,798,647             | 54,319,996 | 82,757,437   | 60,781,375 |
| Euro            | 2,014,425              | 532,952    | 7,256,863    | 2,116,558  |
| AED Dirham      | 19,070,965             | 19,349,417 | 4,931,482    | 12,486,822 |
| Saudi Riyal     | 5,832,210              | 3,835,233  | 9,499,274    | 828,907    |

The sensitivity analysis of the accounts exposed to foreign currency exchange risk according to currency type for the years 2017 and 2016 and that impacts the statement of income and owners' equity is as follows:

|             | +1%       |           | -19       | У6        |
|-------------|-----------|-----------|-----------|-----------|
|             | 2017      | 2016      | 2017      | 2016      |
|             | USD       | USD       | USD       | USD       |
| Asset       |           |           |           |           |
| Shekel      | 867,986   | 543,200   | (867,986) | (543,200) |
| Euro        | 20,144    | 5,329     | (20,144)  | (5,329)   |
| AED Dirham  | 190,710   | 193,494   | (190,710) | (193,494) |
| Saudi Riyal | 58,322    | 38,352    | (58,322)  | (38,352)  |
| Others      | 65,108    | 60,122    | (65,108)  | (60,122)  |
| Liabilities |           |           |           |           |
| Shekel      | (827,574) | (607,814) | 827,574   | 607,814   |
| Euro        | (72,569)  | (21,166)  | 72,569    | 21,166    |
| AED Dirham  | (94,993)  | (124,868) | 94,993    | 124,868   |
| Saudi Riyal | (1,709)   | (8,289)   | 1,709     | 8,289     |
| Others      | (49,315)  | (41,231)  | 49,315    | 41,231    |
|             |           |           |           |           |

The Company's management believes that there is no risk associated with the U.S. Dollar since the Jordanian Dinar is pegged to the U.S. Dollar.



e. Interest Rate Risk

This risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The Company manages its exposure to interest rate risk continuously and reassesses the various options such as refinancing, renewal of the current position and alternative financing.

The sensitivity analysis below has been determined based on the exposure to interest rate risk related to bank loans, amounts due to banks, bonds and notes payable at the consolidated financial statements' date. The analysis is prepared assuming that the amount of the liability outstanding at the date of the consolidated financial statements has been outstanding for the whole year. An increase or decrease amounting to 1% is used and represents management's assessment of the probable and acceptable change in market interest rates:

|                     | +1%       |           | -1%         |             |
|---------------------|-----------|-----------|-------------|-------------|
|                     | 2017      | 2016      | 2017        | 2016        |
|                     | USD       | USD       | USD         | USD         |
| Statement of income | 1,367,127 | 1,388,493 | (1,367,127) | (1,388,493) |

#### Share Prices Risk

Share prices risk is the result of the change in the fair value of shares. The Company manages this risk by diversifying its portfolio into different geographical areas and economic sectors. Most of the investments owned by the Company are not listed in financial markets. The below sensitivity analysis refers to the investments listed in Palestine Stock Exchange.

|                          | De                     | cember 31, 201                      | 17                             |
|--------------------------|------------------------|-------------------------------------|--------------------------------|
|                          | Change in<br>Indicator | Effect on<br>Statement<br>of Income | Effect on<br>Owner's<br>Equity |
| Indicator                | USD                    | USD                                 | USD                            |
| Palestine Stock Exchange | - + 5 %                | 563                                 | 674.855                        |

|                          | De                     | cember 31, 201                      | 16                             |
|--------------------------|------------------------|-------------------------------------|--------------------------------|
|                          | Change in<br>Indicator | Effect on<br>Statement<br>of Income | Effect on<br>Owner's<br>Equity |
| Indicator                | USD                    | USD                                 | USD                            |
| Palestine Stock Exchange | - + 5 %                | 7,200                               | 588,223                        |

#### Occupation and Sovereign Risks

Occupation and sovereign risks are the risks to which the Palestinian Authority Territories (PATs) are exposed to due to acts of invasion and violence stemming from the prevailing circumstances in those territories. These acts are followed with curfew measures and suspension of work. Since most of the operations of the subsidiary companies of the Arab Palestinian Investment Company (holding company) are conducted in those territories they are exposed to those risks.

The subsidiary companies of Arab Palestinian Investment Company (holding company) and their managements work to mitigate those risks in order to reduce the related financial risks through distributing the entities, stores, and distribution channels all over the Palestinian Authority Territories. All the subsidiary companies are covered by insurance policies against all types of

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# 38. Earnings per Share for the Year

|  | For the Year Ended<br>December 31, |            |
|--|------------------------------------|------------|
|  | 2017                               | 2016       |
|  | USD                                | USD        |
| Profit for the year                                | 11,931,139                         | 8,243,818  |
|  | Share                              | Share      |
| Number of shares                                   | 70,000,000                         | 70,000,000 |
|  | USD/Share                          | USD/Share  |
| Earnings per share for the year relating           |                                    |            |
| to the Company's shareholders / basic and diluted* | -/170                              | -/118      |

The earning per share for the year ended December 31, 2016 has be adjusted to 70 Million shares instead of 66 Million shares as the increase in shares resulted from the capitalization of retained earnings as per IAS 33.

# 39. Comparative Figures

The comparative figures for the year 2016 were reclassified to be consistent with the year 2017.

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